



TOWNSHIP OF
HAVERFORD
DELAWARE COUNTY

2325 DARBY ROAD HAVERTOWN, PA 19083-2251

MANAGER 610-446-1000 ext. 208
HUMAN RESOURCES 610-446-1000 ext. 231
FAX 610-446-3930

WILLIAM F. WECHSLER, *President*
STEPHEN D'EMILIO, *Vice President*
LARRY GENTILE, BS, NREMT, *Manager/Secretary*
TIM DENNY, *Assistant Manager*
LORI HANLON-WIDDOP, *Asst. Manager*
CARL J. O'FRIA, JR., CPA, *Auditor*
JAMES J. BYRNE, JR., ESQ., *Solicitor*
PENNONI ASSOCIATES, INC., *Engineer*

WARD COMMISSIONERS

1st Ward STEPHEN D'EMILIO
2nd Ward MARIO A. OLIVA
3rd Ward ROBERT E. TRUMBULL
4th Ward DANIEL J. SIEGEL, ESQ.
5th Ward JEFFREY C. HEILMANN
6th Ward LARRY HOLMES, ESQ.
7th Ward JAMES E. MCGARRITY
8th Ward TOM BROIDO
9th Ward WILLIAM F. WECHSLER

Memo

To: Board of Commissioners

From:


Lawrence J. Gentile, BS, NREMT
Township Manager

BUDGET MESSAGE

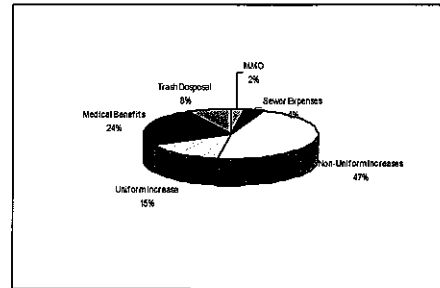
The purpose of this budget message is to highlight key information included in the Township's 2010 Proposed Budget, to recommend a supportable solution to balance the Township's budget, and to apprise the Board of Commissioners and the residents of Haverford Township of the fiscal plans, opportunities and challenges that lie ahead.

In accordance with requirements of the Home Rule Charter, we are presenting the proposed budget with tentative financial projections for three additional years. This information is **advisory only** for the purpose of long-range planning. It shows anticipated increases in expenditures but does not assume tax increases, fee increases or other cost reduction mechanisms that the Township Manager may recommend for each of those years.

Preparation for the 2010 Budget began in earnest in early August when the Township Manager held several budget meetings with all department heads. As a result of that process, coupled with additional meetings with department directors and committee chairs, 1.2 million dollars was eliminated from the 2010 budget.

Despite those reductions, the proposed Operating Budget for 2010 totals \$65,553,479 which will generate a 3.5% tax increase to 6.298 mills, which is impressive considering the Township is faced with decreasing revenues and operational expenses that continues to increase each year. Almost the entire increase (\$1,954,000.00) can be found in six areas. The proposed 2010 Budget takes into consideration the following factors:

- 1.8% (\$48,000) increase in the Minimum Monthly Obligation (MMO).
- 3.5% (\$73,000) Increase in the RHM Sewer expenses.
- 4% (\$906,000) wage increase for Non-uniformed workers.
- 4% (\$295,000) wage increase for the Uniformed personnel (FOP)
- 10% (\$474,000) increase in Medical Benefits.
- 47% (\$158,000) Increase for the County Trash Deposal fee.



Unfortunately, the increase in expenses is out-paced by an even larger reduction in key revenue items. The Township expects to see reduced revenues from Act 511 Taxes which cover realty transfer, mercantile and business privilege largely attributed to economic conditions not only in Haverford Township but across the Commonwealth and nation as a whole. Business Privilege and Mercantile Taxes are based on prior year gross receipts so the business returns received in 2010 will be on calendar year 2009 activity. We've used the assumption that our local business community has endured the same economic downturn as the regional area as a whole and have reduced our expected receipts by 5-10%. The other Act 511 component – realty transfer – has not experienced the same dramatic downfall as some of our neighbors due to large part to our affordable first-time housing (and federal tax incentives offered in 2009 to first time home buyers) and have instead stayed relatively stable. However, we are not likely to see the levels of revenues as in 2001 – 2008 for some time, if ever. As such, we've conservatively budgeted for a stable 2010.

The new “normal” with investment income is not to put reliance on it as a strong revenue stream. We commonly see short-term investment returns of less than 1%, which coupled with declining reserves able to be invested, does not contribute significantly to the generation of investment income.

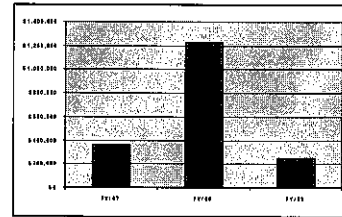
Revenues from building permits are on the decline (-\$200,000) from previous years – a testament to current economic conditions. We hope to see increased revenues in years to come as the economy improves and special large-scale projects through the Township come to fruition.

Revenues from the Skatium Ice Rink are also showing a decline of 10.50% (\$79,862) which is largely attributed to a decrease in usage by the Winter Hockey Leagues and Group Lessons.

Grant revenue is expected to decrease as the Commonwealth endures its own budget constraints. The areas most likely affected will be pension funding through Act 205 and Liquid Fuels funding through PennDot. Recycling revenue, while improving, is not at the level that it was even two years ago. We hope that relief in the saturated supply of recycled products will continue and that our

increased efforts to collect recycled products will soon result in increased sales to the secondary markets.

For the last three years, the township has spent about \$1,831,718 for emergency repairs and improvements to our aged sanitary and storm sewer system. In 2010, we are anticipating spending in excess of \$800,000 for necessary improvements to the system.



Departmental spending is projected to decrease by 3.5%. This is largely due to sound management principals and elimination of some minor and capital equipment. Cost containment is a consistent discipline among all Township departments and this proposed budget certainly continues the constraint on spending.

Our five all-volunteer fire companies have requested an increase of \$4,500 or 7.4% toward their annual contributions. Given the difficult challenges presented in this budget, it is not possible to grant them their full request. However, this budget calls for an additional \$500 per company or a .8% increase. In 2008 and 2009, each company received 0% increase in contributions.

I would be remiss if I did not take this opportunity to thank our dedicated men and women who serve in our fire companies. Their devotion and commitment to savings lives and property is unparalleled. They put in hundreds of hours for training and for answering fire and ambulance calls at all times of the day and night and in all kinds of conditions to protect our community.

Despite these uncertain times, there are a lot of great things happening in our community. The long awaited development of the outdoor recreation at the Haverford Reserve is near completed and is being used by hundreds of our community residents each day. Our single stream recycling program was initiated in January 2009, and continues to grow in popularity with almost 70% participation among our residents.

Recently Haverford and Marple Township joined hands and implemented a partnership with a consolidated composting program that will benefit the residents of both Haverford and Marple Townships. We received delivery of a new composting machine that will allow us to compost leaves and reduce leaf collection cost for Haverford Township by over \$100,000 per year.

In an effort to further reduce costs, Haverford Township turned to its Climate Protection Plan to identify the area for the largest energy cost savings. In it, the conversion of our street lighting system to more energy-efficient lights could lower costs by about 40%. The Township obtained an Energy Efficiency Community Block Grant (EECBG) from the Department of Energy in the amount of \$190,000.00 to begin the conversion and the energy savings will be used to convert the remaining lights.

Haverford Township was awarded a 1 million dollar grant towards our efforts to complete the Wynnefield Drive Flood Control Rehabilitation Project. Engineering and design plans were completed about a month ago and we are anticipating implementation of this project to begin in the spring of 2010.

A very rigorous effort was undertaken by the Township Manager and the Director of Finance in the past two months to identify options for expenditure and minor service reduction opportunities. Therefore, I am recommending a reduction in the workforce that will decrease the 2010 Proposed Budget by an additional \$700,957. The elimination of positions will be accomplished by cutting sanitation services to provide for one trash and one recycling pick-up per week.

I am proposing that additional capital purchases along with the 2010 road restoration program be funded by long term borrowing. The sewer rate charge will remain at \$4.50 per thousand gallons of water consumed. The trash fee will increase to \$135.00 to compensate for the increase of the Delaware County Trash Disposal Fee.

In addition to our 2010 Operating Budget, I am recommending long-term borrowing in the form of a municipal bond in the amount of \$30,000,000, to support present and future capital needs, roadway restoration, address the aging infrastructure, and to fulfilling the General Obligation Note Series of 2009 in the amount of \$5,000,000, which is callable March 16, 2011. It is essential that the Township borrows at the lowest interest rates possible, and our Financial Advisors have confirmed that we will be in a favorable position to accomplish this objective sometime after February 2010.

It is my hope that we will be able to eliminate additional expenses through ongoing cost containment, budgetary saving practices, and by adopting new purchasing policies and procedures. There will be several opportunities for all of us to help fine-tune the budget in the coming weeks.

While recognizing that Haverford Township has felt the impact of global economic conditions, the provision of high quality, cost effective services and amenities to our residents in accordance with the Township's Mission Statement remains our primary goal. I believe the proposed 2010 Budget provides a prudent and sound financial plan to achieve those objectives and it is with this spirit of outreach and open communications that I present the 2010 Proposed Budget.

EXISTING RESTRICTED RESERVE ACCOUNTS

As of 10/20/09

Neighborhood Park and Recreation Fund	\$ 561,052.77
Drug Enforcement	\$ 45,511.10
Cable Access	\$ 58,445.02
Weintraub Scholarship	\$ 7,105.40
General Fund Reserve	\$ 1,115,053.36
Sewer/1994 Bond Issue	\$ 86,529.66
Merry Place	\$ 40,031.74
2005 Bond Issue	\$ 970,820.41
Various Escrow Funds	\$ 170,171.10
Special Highway Aid	\$ 984,750.20

GENERAL FUND

Revenue

The following sources will generate	<u>\$65,553,479</u>
Real Estates Taxes	\$ 18,360,560
Local Enabling Tax	\$ 2,775,500
Licenses and Permits	\$ 1,391,000
Fines	\$ 205,000
Interest and Rents	\$ 769,574
Grants and Gifts	\$ 2,400,349
Department Earnings	\$ 4,051,215
Ice Rink	\$ 753,500
Miscellaneous	\$ 776,781
Borrowing & Fund Transfers	\$ 34,070,000

Expenses

The following expenditures are proposed:

Management	\$ 1,086,900
Finance	\$ 565,715
Human Resources	\$ 180,908
Information Technology	\$ 243,118
Police	\$ 12,474,673
Paramedics/EMS	\$ 1,171,720
Fire Marshal	\$ 732,184
Codes Enforcement	\$ 911,893
Public Health	\$ 452,110
Building Maintenance	\$ 695,218
Highway	\$ 3,789,451
Snow Removal	\$ 150,202
Street Lighting	\$ 530,700
Auxiliary Functions	\$ 29,998,079
Parks and Recreation	\$ 1,095,622
Sanitation	\$ 3,065,784
Ice Rink	\$ 789,795
Park Maintenance	\$ 976,495
Cable TV	\$ 20,582
Debt Service - Interest	\$ 767,330
Debt Service – Principal	\$ 5,855,000

The non uniformed workers are in the last year of a five year contract that provides for a 4.00% wage increase. The Delaware County Fraternal Order of Police Lodge 27 is in the fourth year of a five year contract that provides for a 4.00% wage increase.

The Township is committed to employee contributions for Health Care premiums in the last year of the respective Labor contract (1% for uniformed and 2% for non-uniformed).

The 2009 Minimum Municipal Obligation (MMO) is \$2,672,761. The Commonwealth will provide funds to the pension fund under Act 205. The Township must budget funds to meet the MMO on the expenditure side but budget \$826,375 (our State Pension Aid) as anticipated revenue. The General Fund contribution for the MMO will be \$1,846,386.

Sewer Fund

The Township's deductible for claims resulting from sanitary sewer backups is \$2,500.00. The deductibles will continue to be paid from the sewer fund. The Township will continue to budget funds for improving the sanitary sewer system.

Capital Costs

The Township should receive \$1,000,000 in year 2010 from H.U.D. Federal Community Development Block Grant Program. Additional funding grants for housing rehabilitation will be requested from the Commonwealth of Pennsylvania.

TOWNSHIP OF HAVERFORD
2010 PROPOSED PRELIMINARY BUDGET - GENERAL FUND REVENUE SUMMARY

	2009			2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND REVENUES							
Real Estate Taxes	\$ 17,659,506	\$ 17,841,727	\$ (182,221)	\$ 18,360,560	\$ 18,340,560	\$ 18,340,560	\$ 18,340,560
Local Enabling Taxes	2,790,000	2,915,000	(125,000)	2,775,500	2,896,025	3,022,576	3,155,455
License & Permits	1,561,700	1,451,500	110,200	1,391,000	1,460,550	1,533,578	1,610,256
Fines & Forfeitures	305,000	200,000	105,000	205,000	215,250	226,013	237,313
Interest & Rents	656,512	1,177,774	(521,262)	769,574	770,407	782,396	782,396
Grants & Gifts	2,643,486	2,508,605	134,881	2,400,349	2,356,114	2,356,114	2,356,114
Department Earnings	3,925,367	3,916,302	9,065	4,051,215	4,085,115	4,132,257	4,174,690
Department of Skating	765,400	685,538	79,862	753,500	753,500	753,500	753,500
Miscellaneous Income	578,534	1,004,174	(425,640)	776,781	856,696	886,628	908,129
Borrowing & Transfers From Other Funds	600,000	5,770,190	(5,170,190)	34,070,000	600,000	600,000	600,000
Proposed Total General Fund Revenues	\$ 31,485,505	\$ 37,470,810	\$ (5,985,305)	\$ 65,553,479	\$ 32,334,217	\$ 32,633,621	\$ 32,918,414

TOWNSHIP OF HAVERFORD
2010 PROPOSED PRELIMINARY BUDGET - GENERAL FUND REVENUES

	2009			2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND REVENUES							
Department 100 - Revenues							
RE05 Real Estate							
3000.01 R E Taxes Discount Current Year	\$ 17,379,506	\$ 17,379,506	\$ -	\$ 18,005,560	\$ 18,005,560	\$ 18,005,560	\$ 18,005,560
3001.01 R E Taxes Penalty Current Year	30,000	45,000	(15,000)	45,000	45,000	45,000	45,000
3003.01 R E Taxes Prior Year	35,000	92,221	(57,221)	35,000	35,000	35,000	35,000
3004.01 R E Tax Liens - Delinquent	200,000	285,000	(85,000)	235,000	235,000	235,000	235,000
3005.01 R E Taxes Interim	15,000	40,000	(25,000)	40,000	20,000	20,000	20,000
Real Estate Taxes Total	17,659,506	17,841,727	(182,221)	18,360,560	18,340,560	18,340,560	18,340,560
RE10 Local Enabling Taxes							
3101.01 Mercantile Tax	750,000	755,000	(5,000)	700,000	735,000	771,750	810,338
3103.01 R E Deed Transfer Tax	1,100,000	1,050,000	50,000	1,000,000	1,050,000	1,102,500	1,157,625
3104.01 Business Privilege Tax	640,000	745,000	(105,000)	670,500	704,025	739,226	776,188
3105.01 Local Services Tax	300,000	365,000	(65,000)	365,000	365,000	365,000	365,000
3106.01 Mercantile Tax Audits	-	-	-	10,000	10,500	11,025	11,576
3107.01 Business Privilege Tax Audits	-	-	-	30,000	31,500	33,075	34,729
Local Enabling Taxes Total	2,790,000	2,915,000	(125,000)	2,775,500	2,896,025	3,022,576	3,155,455
RE15 License & Permit Fees							
3201.01 Bldg & Grading Permits	400,000	225,000	175,000	270,000	283,500	297,675	312,559
3202.01 Trade License Fees	85,000	65,000	20,000	30,000	31,500	33,075	34,729
3204.01 Electrical Permit Fees	30,000	30,000	-	30,000	31,500	33,075	34,729
3205.01 Misc. Building Fees	1,200	1,000	200	750	788	827	868
3206.01 Engineering Service Fees	-	2,000	(2,000)	2,000	2,100	2,205	2,315
3207.01 Zoning Hearing Fee	15,000	35,000	(20,000)	20,000	21,000	22,050	23,153
3208.01 Investigation Permit	1,500	2,500	(1,000)	1,500	1,575	1,654	1,736
3209.01 Health Permit Fees	19,000	22,000	(3,000)	22,000	23,100	24,255	25,468
3210.01 Investigation Trade License	3,000	50	2,950	500	525	551	579
3211.01 Housing License Fees	130,000	130,000	-	130,000	136,500	143,325	150,491
3212.01 Plumbing Permit Fees	30,000	28,000	2,000	25,000	26,250	27,563	28,941
3215.01 Highway & Pole	15,000	15,000	-	15,000	15,750	16,538	17,364
3216.01 Miscellaneous Planning	2,000	7,000	(5,000)	4,000	4,200	4,410	4,631

TOWNSHIP OF HAVERFORD
2010 PROPOSED PRELIMINARY BUDGET - GENERAL FUND REVENUES

	2009			2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected	Variance				
3217.01 Miscellaneous Permits	10,000	14,500	(4,500)	10,000	10,500	11,025	11,576
3218.01 Cable TV Franchise	700,000	725,000	(25,000)	700,000	735,000	771,750	810,338
3219.01 Amusement License Fees	12,000	16,500	(4,500)	12,000	12,600	13,230	13,892
3221.01 Storm Water Management	20,000	14,200	5,800	14,000	14,700	15,435	16,207
3222.01 Commercial Plan Review	-	6,500	(6,500)	6,500	6,825	7,166	7,525
3231.01 Plumbers Licenses	10,000	12,000	(2,000)	-	-	-	-
3241.01 Cert. of U & O	60,000	62,500	(2,500)	60,000	63,000	66,150	69,458
3251.01 Fire Inspection	15,000	35,000	(20,000)	15,000	15,750	16,538	17,364
3252.01 Fire Permits	-	-	-	20,000	21,000	22,050	23,153
3261.01 Dog License	3,000	2,750	250	2,750	2,888	3,032	3,183
License & Permit Total	1,561,700	1,451,500	110,200	1,391,000	1,460,550	1,533,578	1,610,256
RE20 Fines & Forfeitures							
3302.01 Parking Meter Fines	105,000	40,000	65,000	40,000	42,000	44,100	46,305
3303.01 Fines - Magistrates	200,000	160,000	40,000	165,000	173,250	181,913	191,008
Fines & Forfeitures Total	305,000	200,000	105,000	205,000	215,250	226,013	237,313
RE25 Interest & Rent							
3401.01 Interest - Sovereign	300,000	7,000	293,000	1,000	1,000	1,000	1,000
3402.01 Rental of Properties	207,000	418,277	(211,277)	404,842	406,018	417,728	417,728
3403.01 Contract Jobs By P/W	1,500	3,500	(2,000)	7,500	7,500	7,500	7,500
3404.01 Int. & Princ. - Fire Companies	123,012	648,997	(525,985)	281,232	280,889	281,168	281,168
3405.01 Interest - PLGIT	25,000	100,000	(75,000)	75,000	75,000	75,000	75,000
Interest & Rent Total	656,512	1,177,774	(521,262)	769,574	770,407	782,396	782,396
RE30 Grants & Gifts							
3501.01 Refund State Util Tax (PURTA)	25,000	25,000	-	25,000	25,000	25,000	25,000
3502.01 Contracted Snow Removal - Penndot	45,000	45,000	-	45,000	45,000	45,000	45,000
3503.01 State Police Fines	40,000	35,000	5,000	35,000	35,000	35,000	35,000
3504.01 County Funds Road Impvmt	66,960	66,960	-	66,960	66,960	66,960	66,960
3505.01 State Aid Pension Ins. Act 205	869,868	869,868	-	826,375	826,375	826,375	826,375
3506.01 State Aid Volunteer Fire Fighters	414,328	380,564	33,764	361,536	361,536	361,536	361,536
3507.01 Allot State Gas Tax	920,030	919,260	770	884,729	840,493	840,493	840,493
3508.01 Paper Recycling	198,500	96,194	102,306	90,000	90,000	90,000	90,000
3509.01 Beverage License - State	10,300	10,750	(450)	10,750	10,750	10,750	10,750

TOWNSHIP OF HAVERFORD
2010 PROPOSED PRELIMINARY BUDGET - GENERAL FUND REVENUES

	2009			2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected	Variance				
3510.01 State Aid Act 147	3,500	6,509	(3,009)	6,500	6,500	6,500	6,500
3549.01 Grant Revenue	-	5,000	(5,000)	-	-	-	-
3557.01 School Resource Officer	50,000	48,500	1,500	48,500	48,500	48,500	48,500
Grants & Gifts Total	2,643,486	2,508,605	134,881	2,400,349	2,356,114	2,356,114	2,356,114
RE35 Department Earnings							
3601.01 Parking Permit Collections	15,000	8,000	7,000	12,500	12,500	12,500	12,500
3602.01 Trash Fee Discount Curr Year	1,959,400	1,950,000	9,400	2,072,738	2,072,738	2,072,738	2,072,738
3603.01 Trash Fee Penalty Curr Year	2,500	4,000	(1,500)	4,000	4,000	4,000	4,000
3604.01 Meter Coin Collections	110,000	97,000	13,000	100,000	100,000	100,000	100,000
3605.01 Trash Fee Prior Year	-	-	-	3,000	3,000	3,000	3,000
3606.01 Police Photocopy	20,000	18,500	1,500	19,000	19,000	19,000	19,000
3607.01 Police Details Twp Admin Fee	2,800	2,000	800	2,200	2,200	2,200	2,200
3608.01 Bulk Trash Fees	65,000	55,000	10,000	50,000	50,000	50,000	50,000
3609.01 Sale Used Township Vehicles	20,000	9,175	10,825	15,000	15,000	15,000	15,000
3610.01 Util Payment on Rental Property	1,500	1,500	-	1,500	1,500	1,500	1,500
3611.01 Refund School Dist - Crossing Guards	205,777	205,777	-	205,777	205,777	205,777	205,777
3612.01 Charges Special Police	50,000	60,000	(10,000)	50,000	50,000	50,000	50,000
3613.01 Reimbursement for Sign/Knockdowns	10,000	30,000	(20,000)	10,000	10,000	10,000	10,000
3614.01 Income from Recreation Programs	612,000	616,000	(4,000)	630,000	648,900	668,367	688,418
3615.01 Recycling	200,000	20,000	180,000	20,000	22,000	24,200	26,620
3617.01 Bus Shelter	48,000	48,000	-	48,000	48,000	48,000	48,000
3618.01 Narcotics Receipts	32,390	-	32,390	10,000	10,000	10,000	10,000
3619.01 Alarm Registrations	30,000	30,000	-	30,000	30,000	30,000	30,000
3622.01 Contract Training Receipts	3,000	-	3,000	1,500	1,500	1,500	1,500
3624.01 Police Application Fee	-	11,350	(11,350)	6,000	-	6,000	6,000
3625.01 Ambulance Ins Bill & EMT's	538,000	750,000	(212,000)	760,000	779,000	798,475	818,437
Department Earnings Total	3,925,367	3,916,302	9,065	4,051,215	4,085,115	4,132,257	4,174,690
RE40 Department of Skating							
3631.01 Public Skating	60,000	43,000	17,000	60,000	60,000	60,000	60,000
3632.01 Group Rental Income	2,000	4,000	(2,000)	5,000	5,000	5,000	5,000
3633.01 Skate Rental Fees	12,500	10,500	2,000	14,500	14,500	14,500	14,500
3634.01 Pro Shop Rental	4,250	2,840	1,410	12,500	12,500	12,500	12,500
3636.01 Free Style	2,000	13,500	(11,500)	5,000	5,000	5,000	5,000
3638.01 Summer Ice Program	15,000	3,810	11,190	5,000	5,000	5,000	5,000

TOWNSHIP OF HAVERFORD
2010 PROPOSED PRELIMINARY BUDGET - GENERAL FUND REVENUES

	2009			2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected	Variance				
3639.01 Miscellaneous Sales	50	500	(450)	500	500	500	500
3640.01 ICSHL Gate & Ice	103,000	75,000	28,000	90,000	90,000	90,000	90,000
3641.01 Group Lessons	75,000	55,000	20,000	62,000	62,000	62,000	62,000
3643.01 Pass Books	5,000	3,500	1,500	5,000	5,000	5,000	5,000
3645.01 Food Machine Sales	1,000	1,000	-	1,000	1,000	1,000	1,000
3646.01 Game Room Commissions	9,000	8,000	1,000	9,000	9,000	9,000	9,000
3647.01 Locker Rental Commissions	100	-	100	-	-	-	-
3648.01 Special Ice Events	7,000	1,200	5,800	2,000	2,000	2,000	2,000
3650.01 Concession Stand	18,000	16,000	2,000	20,000	20,000	20,000	20,000
3651.01 Soda Machine Receipts	14,000	12,000	2,000	14,000	14,000	14,000	14,000
3652.01 Summer Hockey Programs	40,000	32,688	7,312	35,000	35,000	35,000	35,000
3653.01 Private Ice Rental	50,000	75,000	(25,000)	55,000	55,000	55,000	55,000
3654.01 Advertising	3,500	4,000	(500)	4,000	4,000	4,000	4,000
3656.01 Winter Hockey Programs	340,000	320,000	20,000	350,000	350,000	350,000	350,000
3657.01 Open Hockey	4,000	4,000	-	4,000	4,000	4,000	4,000
Department of Skating Total	765,400	685,538	79,862	753,500	753,500	753,500	753,500
RE45 Miscellaneous Income							
3701.01 Sale Plastic Bags	3,500	2,750	750	3,250	3,250	3,250	3,250
3702.01 Miscellaneous Items	50,000	250,000	(200,000)	80,000	80,000	80,000	80,000
3703.01 Library Reimb Health Benefits	143,926	161,542	(17,616)	177,697	195,466	215,013	236,514
3704.01 Workers Compensation Refund	15,000	160,000	(145,000)	15,000	15,000	15,000	15,000
3706.01 Real Estate Certification Fee	20,000	20,250	(250)	20,000	20,000	20,000	20,000
3707.01 Library Reimb Group Life Insurance	2,047	2,047	-	2,047	2,047	2,047	2,047
3708.01 Library Reimb Pension Costs	-	81,000	-	60,000	60,000	60,000	60,000
3709.01 Health Reimb/Premium Sharing	250,000	300,000	(50,000)	391,787	453,933	464,318	464,318
3710.01 Haverford Day Parade	10,000	10,585	(585)	12,000	12,000	12,000	12,000
3711.01 Haverford Day Sponsor	5,000	8,000	(3,000)	7,000	7,000	7,000	7,000
3712.01 Employee Life Ins Reimbursement	74,061	6,000	68,061	6,000	6,000	6,000	6,000
3715.01 Misc.-Public Works Recycling	5,000	2,000	3,000	2,000	2,000	2,000	2,000
Miscellaneous Income Total	578,534	1,004,174	(344,640)	776,781	856,696	886,628	908,129

TOWNSHIP OF HAVERFORD
2010 PROPOSED PRELIMINARY BUDGET - GENERAL FUND REVENUES

	2009			2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected	Variance				
RE50 Transfer From Other Funds							
3900.01 Fund Balance Forward	-	-	-	3,470,000	-	-	-
3906.01 Sewer Fund Reimbursement	600,000	600,000	-	600,000	600,000	600,000	600,000
3908.01 Skatium Reserve Transfer	-	93,190	(93,190)				
3909.01 Sewer Fund Res of '94	-	77,000	(77,000)				
3912.01 Note Borrowing	-	5,000,000	(5,000,000)	30,000,000	-	-	-
Transfer From Other Funds Total	600,000	5,770,190	(5,170,190)	34,070,000	600,000	600,000	600,000
Proposed Total General Fund Revenues	\$ 31,485,505	\$ 37,470,810	\$ (5,904,305)	\$ 65,553,479	\$ 32,334,217	\$ 32,633,621	\$ 32,918,414

TOWNSHIP OF HAVERFORD
2010 PROPOSED PRELIMINARY BUDGET - SEWER FUND REVENUE SUMMARY

	2009			2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected	Variance				
FUND 2 - SEWER FUND REVENUES							
Interest & Rents	\$ 43,000	\$ 11,000	\$ 32,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Grants & Gifts	-	-	-	-	-	-	-
Miscellaneous	20,000	25,379	(5,379)	10,000	10,000	10,000	10,000
Transfer From Other Funds	-	-	-	-	-	-	-
Sewer Rent	5,202,673	5,169,983	32,690	5,212,019	5,212,019	5,212,019	5,212,019
Proposed Total Sewer Fund Revenues	\$ 5,265,673	\$ 5,206,362	\$ 59,311	\$ 5,262,019	\$ 5,262,019	\$ 5,262,019	\$ 5,262,019

TOWNSHIP OF HAVERFORD
2010 PROPOSED PRELIMINARY BUDGET - SEWER FUND REVENUES

	2009			2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected	Variance				
FUND 2 - SEWER FUND REVENUES							
Department 100 - Revenues							
RE25 Interest & Rent							
3401.01 Interest - Sovereign	\$ 40,000	\$ 7,000	\$ 33,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000
3405.01 Interest - PLGIT	3,000	4,000	(1,000)	33,000	33,000	33,000	33,000
Interest & Rent Total	43,000	11,000	32,000	40,000	40,000	40,000	40,000
RE45 Miscellaneous							
3699.01 Sewer Escrow '94 Receipts	10,000	15,379	(5,379)	-	-	-	-
3702.01 Miscellaneous Items	10,000	10,000	-	10,000	10,000	10,000	10,000
Miscellaneous Total	20,000	25,379	(5,379)	10,000	10,000	10,000	10,000
RE55 Sewer Rent							
3671.01 Radnor & Lower Merion Swr Rents	100,000	102,983	(2,983)	105,000	105,000	105,000	105,000
3680.01 Sewer Rent Discount Current Year	5,087,673	5,050,000	37,673	5,090,019	5,090,019	5,090,019	5,090,019
3681.01 Sewer Rent Penalty Current Year	8,000	11,000	(3,000)	10,000	10,000	10,000	10,000
3683.01 Sewer Rent Prior Year	-	-	-	-	-	-	-
3690.01 Lien Satisfaction Filing	5,000	4,000	1,000	5,000	5,000	5,000	5,000
3692.01 Lateral Permits	2,000	2,000	-	2,000	2,000	2,000	2,000
Sewer Rent Total	5,202,673	5,169,983	32,690	5,212,019	5,212,019	5,212,019	5,212,019
Proposed Total Sewer Fund Revenues	\$ 5,265,673	\$ 5,206,362	\$ 59,311	\$ 5,262,019	\$ 5,262,019	\$ 5,262,019	\$ 5,262,019

**TOWNSHIP OF HAVERFORD
GENERAL FUND - EXPENDITURE SUMMARY
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
Dept. 400 - Management	\$ 1,190,851	\$ 1,243,109	\$ 1,086,900	\$ 1,160,917	\$ 1,229,989	\$ 1,309,631
Dept. 401 - Finance	407,292	716,709	565,715	505,869	528,780	553,089
Dept. 402 - Human Resources	166,567	178,321	180,908	189,920	198,384	206,473
Dept. 407 - Informational Technology	287,975	245,403	243,118	256,648	267,927	278,846
Dept. 410 - Police	12,165,640	12,045,208	12,474,673	13,435,214	14,149,827	14,912,074
Dept. 411 - EMS	797,671	1,068,478	1,171,720	1,206,396	1,300,989	1,324,314
Dept. 413 - Fire Marshall	736,611	3,763,031	732,184	749,112	765,919	783,169
Dept. 416 - Codes Enforcement	875,776	1,052,767	911,893	964,859	1,012,436	1,061,222
Dept. 420 - Public Health	458,967	494,303	452,110	481,702	507,813	534,680
Dept. 425 - P/W - Sanitation	3,561,420	3,404,599	3,065,784	3,298,131	3,211,705	3,514,285
Dept. 426 - P/W - Town Bldgs	496,498	640,385	695,218	743,018	775,458	810,235
Dept. 430 - P/W - Highways	3,717,525	4,837,230	3,789,451	3,992,375	4,058,681	4,271,150
Dept. 432 - Snow Removal	138,202	208,218	150,202	150,972	151,750	152,535
Dept. 434 - Street Lighting	504,000	510,700	530,700	576,867	624,062	675,906
Dept. 440 - Auxiliary Functions	1,801,832	4,649,329	29,998,079	1,545,440	1,563,237	1,579,563
Dept. 450 - Parks & Recreation	1,042,953	1,062,690	1,095,622	1,125,753	1,153,320	1,201,853
Dept. 451 - Ice Skating Rink	800,495	1,350,345	789,795	834,642	861,284	890,366
Dept. 452 - Parks Maintenance	785,500	945,286	976,495	1,032,622	1,062,834	1,106,975
Dept. 459 - Cable	23,217	22,838	20,582	21,326	22,100	22,904
Dept. 480 - Debt Service - Interest	706,513	855,292	767,330	2,102,299	2,054,194	2,009,535
Dept. 485 - Debt Service - Principal	820,000	820,000	5,855,000	1,390,000	1,440,000	1,480,000
Proposed Total General Fund Expenditures	\$ 31,485,505	\$ 40,114,241	\$ 65,553,479	\$ 35,764,083	\$ 36,940,688	\$ 38,678,806
Revenues (under) Expenditures	\$ -	\$ (2,643,431)	\$ 0	\$ (3,429,866)	\$ (4,307,067)	\$ (5,760,392)

**TOWNSHIP OF HAVERFORD - MANAGEMENT DEPARTMENT
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
Department 400 - Management						
EX10 Salaries & Benefits						
2230.02 Group Life Insurance	\$ 4,367	\$ 1,970	\$ 1,970	\$ 1,970	\$ 1,970	\$ 1,970
2232.02 Group Life Insurance-Library	3,639	1,463	1,463	1,463	1,463	1,463
2233.02 Group Life Insurance-Retired	-	1,364	1,364	1,364	1,364	1,364
2236.02 Health Benefits	153,304	172,290	189,519	208,471	229,318	252,250
2238.02 Health Benefits-Library	79,573	103,057	113,363	124,699	137,169	150,886
2239.02 Retired Health Benefits-Civilian	30,011	-	33,012	36,313	39,945	43,939
2241.02 Retired Health Benefits-Library	-	-	-	-	-	-
2243.02 Medical Options	81,365	46,880	51,568	56,725	62,397	68,637
2245.02 Medical Options-Library	59,048	51,164	56,280	61,908	68,099	74,909
2246.02 Retired Medical Options-Civilian	61,996	32,529	35,782	39,360	43,297	47,626
2248.02 Retired Medical Options-Library	2,083	-	-	-	-	-
2250.02 Pension Fund	14,340	14,340	21,597	25,916	27,212	28,573
2252.02 Pension Fund-Library	71,701	71,701	51,429	61,715	64,801	68,041
2253.02 Workers Compensation	4,049	12,289	4,401	4,621	4,852	5,095
550.02 Salaries - 80 Hrs.	-	124,963	131,213	137,774	144,663	150,450
551.02 Salaries - 70 Hrs.	231,706	93,073	95,850	98,740	101,745	105,815
559.02 Overtime	8,363	5,000	5,000	5,000	5,000	5,000
564.02 Temporary Hourly	-	-	-	-	-	-
566.02 Quarterly	27,000	27,000	27,000	27,000	27,000	27,000
Salaries & Benefits Total	832,545	759,083	820,811	893,040	960,294	1,033,016
EX20 Miscellaneous Expenses						
1000.02 Office Supplies	6,000	6,000	5,000	5,050	5,101	5,152
2000.02 Miscellaneous Expense	12,000	25,000	12,000	12,120	12,241	12,364
2001.02 Commission Expense	50,000	75,000	50,000	50,500	51,005	51,515
2003.02 Perfect Attendance	750	750	750	750	750	750
2010.02 Secretarial Minutes Expense	7,000	3,000	-	-	-	-
2101.02 Postage Expense	10,000	6,000	6,000	6,060	6,121	6,182
2102.02 Ordinance Book Updates	9,000	9,000	9,000	9,090	9,181	9,273

**TOWNSHIP OF HAVERFORD - MANAGEMENT DEPARTMENT
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
2106.02 Advertising	11,000	15,000	11,000	11,110	11,221	11,333
2205.02 Social Security	14,997	15,502	7,973	8,152	8,339	8,591
2206.02 Medicare	3,840	3,626	1,865	1,907	1,950	2,009
2216.02 Bonding Insurance - Twp Mgr	-	-	5,000	5,000	5,000	5,000
2600.02 Assoc Dues & Memberships	400	100	400	404	408	412
2601.02 Publications & Subscriptions	3,500	10,000	3,500	3,535	3,570	3,606
2901.02 Training	-	750	-	-	-	-
2902.02 Legal Expenses	20,000	100,000	20,000	20,200	20,402	20,606
3000.02 Telephone Expenses	18,000	18,000	14,000	14,140	14,281	14,424
4000.02 Copy Machine Maintenance	1,500	1,500	1,500	1,515	1,530	1,545
4102.02 Fiduciary Liability Insurance	-	-	2,806	2,890	2,977	3,066
4106.02 Public Officers Liability Insurance	7,608	12,087	5,295	5,454	5,617	5,786
4107.02 Property Insurance	8,995	8,995				
4108.02 General Liability Insurance	53,716	53,716				
9230.02 Solicitor Costs	120,000	120,000	110,000	110,000	110,000	115,000
Miscellaneous Expenses Total	358,306	484,026	266,089	267,877	269,694	276,614
Dept 400 - Management Total	\$ 1,190,851	\$ 1,243,109	\$ 1,086,900	\$ 1,160,917	\$ 1,229,989	\$ 1,309,631

TOWNSHIP OF HAVERFORD - FINANCE DEPARTMENT
2010 PROPOSED PRELIMINARY BUDGET

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
Department 401 - Finance						
EX10 Salaries & Benefits						
2230.02 Group Life Benefits	\$ 1,520	\$ 1,520	\$ 1,030	\$ 1,030	\$ 1,030	\$ 1,030
2236.02 Health Benefits	36,402	28,012	16,513	18,165	19,981	21,979
2243.02 Medical Options	20,187	18,163	19,979	21,977	24,175	26,592
2246.02 Retired Medical Options-Civilian	5,836	3,447	3,791	4,170	4,588	5,046
2250.02 Pension Fund	21,510	21,510	21,597	25,916	27,212	28,573
2253.02 Workers Compensation	4,049	7,392	6,601	6,931	7,278	7,641
551.02 Salaries - 70 Hrs.	170,531	212,965	224,892	215,771	225,559	234,581
559.02 Overtime	-	-	-	-	-	-
Salaries & Benefits Total	260,035	293,008	294,403	293,960	309,822	325,443
EX20 Miscellaneous Expenses						
1000.02 Office Supplies	4,500	10,000	4,500	4,545	4,590	4,636
1001.02 Office Equipment & Furniture	1,000	1,000	1,000	1,010	1,020	1,030
2000.02 Miscellaneous Expense	1,000	5,000	3,000	3,030	3,060	3,091
2003.02 Perfect Attendance	1,419	1,419	750	1,500	2,250	2,250
2005.02 Computer Expense/Training	-	21,875	20,000	20,200	20,402	20,606
2101.02 Postage Expense	11,000	7,000	11,000	11,110	11,221	11,333
2205.02 Social Security	10,661	13,204	13,990	13,471	14,124	14,684
2206.02 Medicare	2,493	3,088	3,272	3,150	3,303	3,434
2216.02 Bonding Insurance - Finance Director	5,000	9,978	5,000	5,000	5,000	5,000
2600.02 Assoc Dues & Memberships	300	300	300	303	306	309
2601.02 Publications & Subscriptions	400	103	-	-	-	-
2800.02 C P A Audit Expense	35,000	100,000	60,000	40,000	40,000	42,500
2901.02 Training	500	500	1,500	1,515	1,530	1,545
2903.02 Professional Services	-	175,000	75,000	30,000	30,000	30,000
3000.02 Telephone Expense	4,500	7,500	7,500	7,575	7,651	7,727
4000.02 Copy Machine Maintenance	-	-	-	-	-	-
4001.02 Tax Refunds	5,000	4,000	3,000	3,000	3,000	3,000
4003.02 Trash Fee Rebate	1,500	750	1,500	1,500	1,500	1,500

**TOWNSHIP OF HAVERFORD - FINANCE DEPARTMENT
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
4108.02 General Liability Insurance	2,984	2,984				
4500.02 Tax Collection Fee	60,000	60,000	60,000	65,000	70,000	75,000
Miscellaneous Expense Total	147,257	423,701	271,312	211,909	218,958	227,646
Dept 401 - Finance Total	\$ 407,292	\$ 716,709	\$ 565,715	\$ 505,869	\$ 528,780	\$ 553,089

**TOWNSHIP OF HAVERFORD - HUMAN RESOURCE DEPARTMENT
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
Department 402 - Human Resources						
EX10 Salaries & Benefits						
2230.02 Group Life Insurance	\$ 364	\$ 829	\$ 829	829	829	829
2236.02 Health Benefits	13,105	13,064	14,370	15,807	17,388	19,127
2243.02 Medical Options	8,433	6,319	6,951	7,646	8,410	9,251
2250.02 Pension Fund	7,170	7,170	7,199	8,639	9,071	9,524
2253.02 Workers Compensation	4,049	4,456	4,401	4,621	4,852	5,095
551.02 Salaries - 70 Hrs.	76,753	76,753	80,591	84,621	88,852	92,406
563.02 Permanent Part-Time	14,695	17,663	18,388	19,124	19,889	20,685
			-			
Salaries & Benefits Total	124,569	126,254	132,729	141,287	149,291	156,917
EX20 Miscellaneous Expenses						
1000.02 Office Supplies	1,000	1,000	1,000	1,010	1,020	1,030
2000.02 Miscellaneous Expense	1,000	1,000	1,000	1,010	1,020	1,030
2003.02 Perfect Attendance	750	750	750	750	750	750
2101.02 Postage Expense	100	100	200	202	204	206
2205.02 Social Security	5,716	5,854	6,183	6,245	6,307	6,371
2206.02 Medicare	1,337	1,369	1,446	1,461	1,475	1,490
2226.02 Admin Charge Delta Dental	16,000	25,000	21,000	21,210	21,422	21,636
2227.02 Admin Charge Prescription Service	10,000	10,000	10,000	10,100	10,201	10,303
2228.02 Admin Charge Vision Plan	2,000	2,000	2,000	2,000	2,000	2,000
3000.02 Telephone Expense	1,500	3,000	3,000	3,030	3,060	3,091
3100.02 Drug Testing	1,600	1,000	1,600	1,616	1,632	1,648
4000.02 Copy Machine Maintenance	-	-				
4020.02 Copy Machine	-	-				
4108.02 General Liability Insurance	995	995				
Miscellaneous Expenses Total	41,998	52,068	48,179	48,634	49,092	49,556
Dept 402 - Human Resource Total	\$ 166,567	\$ 178,321	\$ 180,908	\$ 189,920	\$ 198,384	\$ 206,473

**TOWNSHIP OF HAVERFORD - INFORMATION TECHNOLOGY DEPARTMENT
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
Department 407 - Information Technology						
EX10 Salaries & Benefits						
2230.02 Group Life Insurance	\$ 385	\$ 369	\$ 409	\$ 409	\$ 409	\$ 409
2236.02 Health Benefits	16,353	20,513	22,491	24,740	27,214	29,936
2243.02 Medical Options	2,750	1,771	1,948	2,143	2,357	2,592
2250.02 Pension Fund	7,170	7,170	14,398	17,278	18,141	19,049
2253.02 Workers Compensation	4,049	2,024	4,401	4,621	4,852	5,095
551.02 Salaries - 70 Hrs.	81,422	100,392	132,293	138,440	144,875	150,670
563.02 Permanent Part-Time	35,000	22,669				
Salaries & Benefits Total	147,129	154,908	175,940	187,630	197,848	207,750
EX20 Miscellaneous Expenses						
1000.02 Office Supplies	1,000	500	500	505	510	515
1001.02 Office Equipment & Furniture	1,000	500	500	505	510	515
2000.02 Miscellaneous Expense	1,000	500	1,000	1,010	1,020	1,030
2003.02 Perfect Attendance	-	331	750	1,500	1,500	1,500
2005.02 Computer Expense/Training	125,000	75,000	50,000	50,500	51,005	51,515
2101.02 Postage Expense	250	250	250	253	255	258
2205.02 Social Security	7,239	7,630	8,249	8,676	9,075	9,435
2206.02 Medicare	1,357	1,784	1,929	2,029	2,122	2,206
2600.02 Assoc Dues & Memberships	500	500	500	505	510	515
2601.02 Publications & Subscriptions	500	500	500	505	510	515
2901.02 Training	1,000	1,000	1,000	1,010	1,020	1,030
2903.02 Professional Services	1,000	1,000	1,000	1,010	1,020	1,030
3000.02 Telephone Expenses	1,000	1,000	1,000	1,010	1,020	1,030
Miscellaneous Expenses Total	140,846	90,495	67,178	69,018	70,078	71,095
Dept 407 - Info Tech Total	\$ 287,975	\$ 245,403	\$ 243,118	\$ 256,648	\$ 267,927	\$ 278,846

**TOWNSHIP OF HAVERFORD - POLICE DEPARTMENT
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
Department 410 - Police						
EX10 Salaries & Benefits						
2230.02 Group Life Insurance	\$ 5,459	\$ 5,459	\$ 5,459	5,459	5,459	5,459
2231.02 Group Life Insurance-Police	40,428	40,428	40,428	40,428	40,428	40,428
2233.02 Group Life Insurance-Retired	361	361	361	361	361	361
2236.02 Health Benefits	183,864	729,983	802,981	883,279	971,607	1,068,768
2237.02 Health Benefits-Police	1,034,324	484,053	532,459	585,705	644,275	708,702
2239.02 Retired Health Benefits-Civilian	-	-	-	-	-	-
2240.02 Retired Health Benefits-Police	570,207	550,083	605,091	665,600	732,160	805,376
2243.02 Medical Options	80,786	62,431	68,674	75,541	83,095	91,405
2244.02 Medical Options-Police	280,829	274,231	301,654	331,819	365,001	401,501
2247.02 Retired Medical Options-Police	510,607	409,120	450,032	495,035	544,539	598,993
2250.02 Pension Fund-Civilian	107,552	107,552	86,389	103,667	108,850	114,293
2253.02 Workers Compensation	203,800	266,510	180,440	189,462	198,935	208,882
2254.02 Pension Fund-Police	1,635,188	1,635,188	1,656,653	1,987,984	2,087,383	2,191,752
2255.02 Retired Medical Options-Civilian	1,746	-	-	-	-	-
2260.02 Death Service Benefits	5,811	5,811	5,811	5,811	5,811	5,811
550.02 Salaries - 80 Hrs.	5,035,791	4,858,175	5,252,952	5,463,069	5,681,599	5,908,863
551.02 Salaries - 70 Hrs.	236,725	238,597	282,441	293,740	305,489	317,709
552.02 Overtime-Police	165,000	185,959	130,000	135,200	140,608	146,232
553.02 Night Differential-Police	107,486	119,716	111,785	116,256	120,907	125,743
554.02 Special Police Details	79,855	79,855	80,000	83,200	86,528	89,989
555.02 Holiday Pay	45,410	45,410	45,000	46,800	48,672	50,619
556.02 Sickleave Bonus	82,687	80,333	79,908	80,000	80,000	80,000
558.02 Longevity	440,204	440,204	457,812	476,124	495,169	514,976
559.02 Overtime	-	5,000	3,000	3,000	3,000	3,000
560.02 Night Differential-Dispatchers	2,500	2,500	2,844	2,958	3,076	3,199
562.02 Hourly	-	46,467	-	-	-	-
563.02 Permanent Part-Time	28,243	25,339	11,960	12,438	12,936	13,453
564.02 Temporary Hourly	84,783	76,436	82,113	85,398	88,813	92,366
565.02 Seasonal	283,822	251,108	297,990	309,910	322,306	335,198
567.02 Wages-Matron Duty	25,000	-	-	-	-	-
Salaries & Benefits Total	11,278,468	11,026,307	11,574,236	12,478,244	13,177,007	13,923,078

TOWNSHIP OF HAVERFORD - POLICE DEPARTMENT
2010 PROPOSED PRELIMINARY BUDGET

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
EX20 Miscellaneous Expenses						
1000.02 Office Supplies	8,000	10,000	8,000	8,080	8,161	8,242
1001.02 Office Equipment & Furniture	2,000	2,000	2,000	2,020	2,040	2,061
1801.02 Uniform Investigators	6,000	6,000	6,000	6,060	6,121	6,182
1802.02 Uniform Meter Persons	1,000	1,000	1,000	1,010	1,020	1,030
1803.02 Uniform Regular	30,000	50,000	40,000	40,400	40,804	41,212
1804.02 Uniform Crossing Guards	2,000	3,000	3,000	3,030	3,060	3,091
1805.02 Uniform Dispatchers	500	1,000	500	505	510	515
2000.02 Miscellaneous Expenses	10,000	35,000	10,000	10,100	10,201	10,303
2003.02 Perfect Attendance	3,000	3,000	3,750	3,750	3,750	3,750
2011.02 Building Maintenance	20,000	15,000	15,000	15,150	15,302	15,455
2101.02 Postage Expenses	2,500	2,500	2,500	2,525	2,550	2,576
2106.02 Advertising	1,000	1,000	1,000	1,010	1,020	1,030
2205.02 Social Security	60,603	61,224	63,673	66,220	68,869	71,623
2206.02 Medicare	86,494	91,827	95,500	99,320	103,293	107,425
2600.02 Assoc Dues & Memberships	2,500	2,500	2,500	2,525	2,550	2,576
2601.02 Publications & Subscriptions	2,000	3,000	2,500	2,525	2,550	2,576
2901.02 Training	15,000	20,000	30,000	30,300	30,603	30,909
2902.02 Legal Expenses	1,000	7,500	2,500	2,525	2,550	2,576
3000.02 Telephone Expenses	50,000	50,000	52,000	52,520	53,045	53,576
3001.02 Radio Rent/Maintenance	15,000	20,000	21,500	21,715	21,932	22,151
4000.02 Copy Machine Maintenance	2,000	2,000	2,000	2,020	2,040	2,061
4107.02 Property Insurance	8,995	8,995				
4108.02 General Liability Insurance	3,979	3,979				
4117.02 Vehicle Insurance	13,459	13,459	9,292	9,385	9,479	9,574
4124.02 Police Professional Insurance	45,742	45,742	58,522	59,107	59,698	60,295
5100.02 Vehicle Fuel Expense	145,000	110,000	120,000	121,200	122,412	123,636
5107.02 Vehicle Maintenance	50,000	50,000	55,000	55,550	56,106	56,667
5108.02 Tire Purchase Expense	6,500	6,500	7,000	7,070	7,141	7,212
5400.02 Building Renovations	5,000	5,000	5,000	5,050	5,101	5,152
5500.02 Vehicle Accidents	5,000	35,000	5,000	5,050	5,101	5,152
6000.02 Minor Equipment	10,000	10,000	10,000	10,100	10,201	10,303
6050.02 Major Equipment	15,000	19,392	-	16,000	16,000	16,000
6103.02 Purchase of Weapons	1,000	1,000	-	-	-	-
6104.02 Pistol Range Expense	20,000	20,000	22,000	22,220	22,442	22,667

**TOWNSHIP OF HAVERFORD - POLICE DEPARTMENT
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
6106.02 Cleaning Supplies	4,000	4,000	4,000	4,040	4,080	4,121
6107.02 Auto Allowance	3,900	3,900	3,900	3,900	3,900	3,900
6108.02 Drug Testing	15,000	15,189	20,000	20,200	20,402	20,606
6109.02 Photography	5,000	2,000	5,000	5,050	5,101	5,152
6110.02 Vice Investigations	500	500	500	505	510	515
6111.02 Arbitration	-	200	2,000	2,020	2,040	2,061
6112.02 Civil Service Commission	-	16,269	11,800	11,918	12,037	12,158
6113.02 Parking Meter Maintenance	2,000	2,000	2,500	2,525	2,550	2,576
6114.02 New Parking Meters	2,000	2,000	2,000	2,020	2,040	2,061
6115.02 Auto Purchase Expense	126,000	168,225	107,000	135,000	138,000	141,000
6119.02 Riot Control Equipment	2,000	2,000	2,000	2,020	2,040	2,061
6120.02 Body Armor	7,000	10,000	10,000	10,000	10,000	10,000
6122.02 Printing Expenses	3,000	5,000	3,000	3,030	3,060	3,091
6123.02 Uniform Clean All	14,000	18,000	18,000	18,180	18,362	18,545
6125.02 Live Scan Maintenance	45,000	45,000	45,000	45,450	45,905	46,364
6127.02 Drug Forfeitures/Seizure	1,000	-	1,000	1,010	1,020	1,030
6132.02 C.A.D. 911	-	1,000	-	-	-	-
6134.02 School Resource Officer	2,000	2,000	2,000	2,020	2,040	2,061
6141.02 Motorcycle Unit	2,000	2,000	2,000	2,020	2,040	2,061
6142.02 Community Service	2,000	2,000	2,000	2,020	2,040	2,061
7003.02 Toximeter	500	1,000	-	-	-	-
Miscellaneous Expenses Total	887,172	1,018,901	900,437	956,970	972,820	988,996
Dept 410 - Police Total	\$ 12,165,640	\$ 12,045,208	\$ 12,474,673	\$ 13,435,214	\$ 14,149,827	\$ 14,912,074

**TOWNSHIP OF HAVERFORD - EMERGENCY SERVICES DEPARTMENT
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
Department 411 - EMS						
EX10 Salaries & Benefits						
2230.02 Group Life Insurance	\$ 2,912	\$ 2,912	\$ 2,912	2,912	2,912	2,912
2236.02 Health Benefits	99,253	125,813	138,395	152,234	167,458	184,203
2243.02 Medical Options	13,097	35,408	38,949	42,844	47,128	51,841
2250.02 Pension Fund	57,361	57,361	100,787	120,944	126,992	133,341
2253.02 Workers Compensation	20,245	24,249	30,807	32,347	33,965	35,663
550.02 Salaries - 80 Hrs.	71,230	71,233	74,792	78,532	82,459	85,757
559.02 Overtime	12,000	30,000	30,000	30,000	30,000	30,000
560.02 Night Differential	1,295	4,000	4,160	4,326	4,499	4,679
562.02 Hourly	420,890	512,283	536,192	557,638	579,943	603,141
563.02 Permanent Part-Time	-	68,534	70,000	72,800	75,712	78,740
Salaries & Benefits Total	698,283	931,793	1,026,993	1,094,578	1,151,067	1,210,278
EX20 Miscellaneous Expenses						
1000.02 Office Supplies	2,000	3,500	2,000	2,020	2,040	2,061
2000.02 Miscellaneous Expenses	22,000	42,500	11,000	11,110	11,221	11,333
2001.02 Medical Supplies	-	-	11,000	11,110	11,221	11,333
2003.02 Perfect Attendance	1,500	2,250	1,500	1,500	1,500	1,500
2205.02 Social Security	31,476	38,286	44,432	44,876	45,325	45,778
2206.02 Medicare	7,361	9,948	10,391	10,495	10,600	10,706
2903.02 Professional Services	8,000	8,000	8,000	8,080	8,161	8,242
3000.02 Telephone Expenses	1,850	4,000	1,850	1,869	1,887	1,906
3001.02 Radio Rent/Maintenance	1,500	500	1,500	1,515	1,530	1,545
4108.02 General Liability Insurance	1,989	1,989				
4117.02 Vehicle Insurance	512	512	353	357	360	364
4304.02 Equipment Repair-Medical	1,200	1,200	1,200	1,212	1,224	1,236
5100.02 Vehicle Fuel Expense	11,000	13,000	11,000	11,110	11,221	11,333
5107.02 Vehicle Maintenance	3,000	5,000	3,000	3,030	3,060	3,091
5108.02 Tire Purchase Expense	1,000	1,000	1,000	1,010	1,020	1,030
6050.02 Major Equipment	5,000	5,000	2,500	2,525	2,550	2,576

**TOWNSHIP OF HAVERFORD - EMERGENCY SERVICES DEPARTMENT
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
6200.02 Truck	-	-	34,000	-	37,000	-
Miscellaneous Expenses Total	99,388	136,685	144,726	111,819	149,922	114,036
Dept 411 - EMS Total	\$ 797,671	\$ 1,068,478	\$ 1,171,720	\$ 1,206,396	\$ 1,300,989	\$ 1,324,314

**TOWNSHIP OF HAVERFORD - FIRE MARSHALL DEPARTMENT
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
Department 413 - Fire Marshall						
EX10 Salaries & Benefits						
2230.02 Group Life Insurance	\$ 965	\$ 965	\$ 965	965	965	965
2236.02 Health Benefits	16,837	16,784	18,462	20,309	22,340	24,573
2243.02 Medical Options	37,884	47,513	52,265	57,491	63,240	69,564
2250.02 Pension Fund	7,170	7,170	7,199	8,639	9,071	9,524
2253.02 Workers Compensation	1,350	14,022	2,200	2,310	2,426	2,547
551.02 Salaries - 70 Hrs.	43,794	43,794	45,983	48,283	50,697	52,725
Salaries & Benefits Total	108,000	130,248	127,074	137,997	148,738	159,899
EX20 Miscellaneous Expenses						
1000.02 Office Supplies	2,000	2,000	2,000	2,020	2,040	2,061
1001.02 Office Equipment & Furniture	500	500	500	505	510	515
1400.02 Hydrant Rentals	158,418	162,226	160,000	161,600	163,216	164,848
1803.02 Uniform Regular	500	500	500	505	510	515
2003.02 Perfect Attendance	-	-	750	750	750	750
2005.02 Computer Expense/Training	15,000	15,000	6,000	6,060	6,121	6,182
2008.02 Mass Casualty/De-Con	2,500	2,500	2,000	2,020	2,040	2,061
2011.02 Building Maintenance	8,000	8,000	3,000	3,030	3,060	3,091
2101.02 Postage Expenses	200	200	200	202	204	206
2106.02 Advertising	500	500	500	505	510	515
2205.02 Social Security	2,715	2,715	2,897	3,040	3,190	3,315
2206.02 Medicare	635	635	678	711	746	775
2600.02 Assoc Dues & Memberships	700	700	700	707	714	721
2601.02 Publications & Subscriptions	300	663	300	303	306	309
2904.02 Community Education	10,000	10,000	8,000	8,080	8,161	8,242
3000.02 Telephone Expenses	1,200	1,200	1,300	1,313	1,326	1,339
3001.02 Radio Rent/Maintenance	15,000	15,000	10,000	10,100	10,201	10,303
3002.02 Fire Prevention	6,000	6,000	6,000	6,060	6,121	6,182
4108.02 General Liability Insurance	995	995				
4117.02 Vehicle Insurance	1,422	1,422	982	1,031	1,083	1,137

**TOWNSHIP OF HAVERFORD - FIRE MARSHALL DEPARTMENT
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
4119.02 Fire Truck Insurance	12,026	12,026	8,303	8,718	9,154	9,612
5100.02 Vehicle Fuel Expense	9,000	9,000	9,000	9,090	9,181	9,273
5107.02 Vehicle Maintenance	35,000	35,000	37,000	37,370	37,744	38,121
5108.02 Tire Purchase Expense	2,500	2,500	4,000	4,040	4,080	4,121
5500.02 Vehicle Accidents	3,000	3,000	-	-	-	-
5501.02 Foam for Fire Trucks	4,500	4,500	4,500	4,545	4,590	4,636
6000.02 Minor Equipment	4,000	4,000	2,000	2,020	2,040	2,061
6109.02 Photography	1,000	1,000	500	505	510	515
6122.02 Printing Expenses	500	500	500	505	510	515
7302.02 Radio Pagers	-	-	5,000	5,050	5,101	5,152
8400.02 Fire Marshal Equipment	2,000	2,000	2,000	2,020	2,040	2,061
8405.02 Fire Training Expense	1,000	1,000	1,000	1,010	1,020	1,030
9015.02 Physicals	25,000	25,000	20,000	20,200	20,402	20,606
9101.02 Subsidy Oakmont Fire Co	60,500	3,060,500	61,000	61,500	62,000	62,500
9102.02 Subsidy Manoa Fire Co	60,500	60,500	61,000	61,500	62,000	62,500
9103.02 Subsidy Llanerch Fire Co	60,500	60,500	61,000	61,500	62,000	62,500
9104.02 Subsidy Bonair Fire Co	60,500	60,500	61,000	61,500	62,000	62,500
9110.02 Subsidy Brookline Fire Co	60,500	60,500	61,000	61,500	62,000	62,500
Miscellaneous Expenses Total	628,611	3,632,782	605,110	611,115	617,181	623,271
Dept 413 - Fire Marshall Total	\$ 736,611	\$ 3,763,031	\$ 732,184	\$ 749,112	\$ 765,919	\$ 783,169

TOWNSHIP OF HAVERFORD - CODE ENFORCEMENT DEPARTMENT
2010 PROPOSED PRELIMINARY BUDGET

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
Department 416 - Code Enforcement						
EX10 Salaries & Benefits						
2230.02 Group Life Insurance	\$ 2,912	\$ 2,912	\$ 2,912	2,912	2,912	2,912
2236.02 Health Benefits	83,657	104,660	115,126	126,639	139,302	153,233
2239.02 Retired Health Benefits-Civilian	-	1,000	1,320	1,452	1,597	1,757
2243.02 Medical Options	31,636	37,137	40,851	44,936	49,430	54,373
2246.02 Retired Medical Options-Civilian	-	3,000	3,300	3,630	3,993	4,392
2250.02 Pension Fund	57,361	57,361	57,593	69,112	72,567	76,196
2253.02 Workers Compensation	16,196	20,767	17,604	18,484	19,408	20,379
551.02 Salaries - 70 Hrs.	441,160	482,319	498,434	519,937	542,373	564,068
559.02 Overtime	-	445	-	-	-	-
563.02 Permanent Part-Time	40,650	18,854	5,200	5,408	5,624	5,849
566.02 Quarterly	12,500	12,500	12,500	12,500	12,500	12,500
Salaries & Benefits Total	686,072	740,955	754,840	805,010	849,707	895,658
EX20 Miscellaneous Expenses						
1000.02 Office Supplies	4,000	6,500	6,000	6,060	6,121	6,182
1902.02 Engineering Fees	2,000	25,000	1,000	1,010	1,020	1,030
1950.02 Contract Plan Reviews	-	3,000	3,000	3,030	3,060	3,091
2000.02 Miscellaneous Expenses	500	2,000	500	505	510	515
2003.02 Perfect Attendance	5,004	4,979	3,750	3,750	3,750	3,750
2005.02 Computer Expense/Training	53,000	53,000	2,000	2,020	2,040	2,061
2010.02 Secretarial Minutes Expense	1,500	1,500	1,500	1,515	1,530	1,545
2101.02 Postage Expense	3,000	3,000	3,000	3,030	3,060	3,091
2106.02 Advertising	10,000	10,000	10,000	10,100	10,201	10,303
2205.02 Social Security	30,957	31,875	32,233	33,579	34,983	36,342
2206.02 Medicare	7,240	7,455	7,538	7,853	8,182	8,499
2211.02 Planning & Development	9,800	9,800	18,000	18,180	18,362	18,545
2600.02 Assoc Dues & Memberships	2,000	2,000	2,000	2,020	2,040	2,061
2601.02 Publications & Subscriptions	2,500	2,500	1,800	1,818	1,836	1,855
2901.02 Training	3,000	3,000	3,500	3,535	3,570	3,606
2902.02 Legal Expenses	5,000	80,000	8,000	8,080	8,161	8,242

**TOWNSHIP OF HAVERFORD - CODE ENFORCEMENT DEPARTMENT
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
3000.02 Telephone Expenses	21,000	30,000	30,000	30,300	30,603	30,909
4004.02 Code Enforcement Refunds	3,000	3,000	1,200	1,212	1,224	1,236
4108.02 General Liability Insurance	2,984	2,984				
4117.02 Vehicle Insurance	2,219	2,219	1,532	1,547	1,563	1,578
5100.02 Vehicle Fuel Expense	6,000	6,000	6,000	6,060	6,121	6,182
5107.02 Vehicle Maintenance	3,000	3,000	3,000	3,030	3,060	3,091
5108.02 Tire Purchase Expense	-	-	500	505	510	515
8900.02 Record Scanning and Storage	2,000	2,000	1,000	1,010	1,020	1,030
9010.02 Hearing Transcripts	10,000	17,000	10,000	10,100	10,201	10,303
Miscellaneous Expense Totals	189,704	311,812	157,053	159,849	162,729	165,564
Dept 416 - Codes Enforcement Total	\$ 875,776	\$ 1,052,767	\$ 911,893	\$ 964,859	\$ 1,012,436	\$ 1,061,222

**TOWNSHIP OF HAVERFORD - PUBLIC HEALTH DEPARTMENT
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
Department 420 - Public Health						
EX10 Salaries & Benefits						
2230.02 Group Life Insurance	\$ 1,820	\$ 1,820	\$ 1,820	1,820	1,820	1,820
2236.02 Health Benefits	57,575	64,565	71,021	78,123	85,935	94,529
2239.02 Retired Health Benefits-Civilian	-	-				
2243.02 Medical Options	20,997	29,115	32,027	35,229	38,752	42,627
2246.02 Retired Medical Options-Civilian	-	-				
2250.02 Pension Fund	35,851	35,851	35,995	43,194	45,354	47,621
2253.02 Workers Compensation	6,748	9,713	11,002	11,552	12,130	12,736
550.02 Salaries - 80 Hrs.	41,995	41,995	43,675	45,422	47,239	49,129
551.02 Salaries - 70 Hrs.	225,271	242,681	193,122	201,718	210,702	219,130
559.02 Overtime	7,200	6,000	6,000	6,000	6,000	6,000
Salaries & Benefits Total	397,457	431,740	394,661	423,058	447,932	473,592
EX20 Miscellaneous Expenses						
1000.02 Office Supplies	1,500	1,500	1,500	1,515	1,530	1,545
1803.02 Uniforms	-	200	200	202	204	206
2000.02 Miscellaneous Expenses	500	400	400	404	408	412
2003.02 Perfect Attendance	3,750	3,750	3,000	3,000	3,000	3,000
2006.02 Computer Software	1,000	50	-	-	-	-
2101.02 Postage Expense	500	500	500	505	510	515
2205.02 Social Security	17,249	18,022	15,239	15,881	16,550	17,190
2206.02 Medicare	4,034	4,215	3,564	3,714	3,871	4,020
2501.02 Food Control-Chemis Expense	2,000	1,500	2,000	2,020	2,040	2,061
2502.02 Animal Control	2,500	2,500	2,500	2,525	2,550	2,576
2505.02 Dog License Expense	3,000	2,000	2,000	2,020	2,040	2,061
2600.02 Assoc Dues & Memberships	650	850	650	657	663	670
2601.02 Publications & Subscriptions	300	250	300	303	306	309
3000.02 Telephone Expenses	3,500	6,000	6,000	6,060	6,121	6,182
4000.02 Copy Machine Maintenance	-	-				
4108.02 General Liability Insurance	1,989	1,989				

**TOWNSHIP OF HAVERFORD - PUBLIC HEALTH DEPARTMENT
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
4117.02 Vehicle Insurance	1,138	1,138	1,195	1,255	1,317	1,383
5107.02 Vehicle Maintenance	1,500	1,000	1,000	1,010	1,020	1,030
6000.02 Minor Equipment	400	450	400	404	408	412
8224.02 Innoculation-Flu	16,000	16,250	17,000	17,170	17,342	17,515
Miscellaneous Expense Totals	61,510	62,564	57,448	58,644	59,881	61,087
Dept 420 - Public Health Total	\$ 458,967	\$ 494,303	\$ 452,110	\$ 481,702	\$ 507,813	\$ 534,680

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (SANITATION)
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
Department 425 - P/W - Sanitation						
EX10 Salaries & Benefits						
2230.02 Group Life Insurance	\$ 10,190	\$ 10,190	\$ 10,190	10,190	10,190	10,190
2236.02 Health Benefits	362,528	322,883	355,171	390,688	429,757	472,733
2239.02 Retired Health Benefits-Civilian	14,828	13,247	14,571	16,028	17,631	19,394
2243.02 Medical Options	134,220	97,544	107,298	118,028	129,831	142,814
2246.02 Retired Medical Options-Civilian	3,843	59,621	65,583	72,142	79,356	87,292
2250.02 Pension Fund	200,764	200,764	194,376	233,251	244,914	257,159
2253.02 Workers Compensation	48,588	63,432	59,413	62,384	65,503	68,778
550.02 Salaries - 80 Hrs.	-	159	-	-	-	-
559.02 Overtime	747	500	500	500	500	500
560.02 Night Differential	-	-	-	-	-	-
562.02 Hourly	1,403,160	1,309,204	1,261,174	1,311,621	1,364,086	1,418,649
564.02 Temporary Hourly	160,000	189,718	-	-	-	-
Salaries & Benefits Total	2,338,868	2,267,262	2,068,277	2,214,832	2,341,768	2,477,509
EX20 Miscellaneous Expenses						
1905.02 Landfill / Disposal Cost	694,880	335,018	492,476	492,476	492,476	492,476
2000.02 Miscellaneous Expenses	2,000	7,500	4,000	4,040	4,080	4,121
2003.02 Perfect Attendance	18,142	15,892	14,250	14,250	14,250	14,250
2012.02 Plastic Bag Expense	4,000	4,000	4,000	4,040	4,080	4,121
2205.02 Social Security	98,087	92,974	79,107	82,235	85,488	88,871
2206.02 Medicare	22,940	21,744	18,501	19,232	19,993	20,784
2251.02 PA Unemploy Comp Fund	10,000	75,000	150,653	75,000	10,000	10,000
2770.02 Bulk Pickup Expense	65,000	65,000	65,000	65,650	66,307	66,970
2771.02 Recycling	9,000	211,184	36,000	36,360	36,724	37,091
3000.02 Telephone Expenses	4,500	8,273	8,000	8,080	8,161	8,242
3001.02 Radio Rent/Maintenance	1,000	1,000	1,000	1,010	1,020	1,030
4000.02 Copy Machine Maintenance	-	-	-	-	-	-
4006.02 Bulk Trash Refunds	1,000	1,200	1,000	1,010	1,020	1,030
4107.02 Property Insurance	3,665	3,665	-	-	-	-

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (SANITATION)
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
4108.02 General Liability Insurance	19,895	19,895				
4117.02 Vehicle Insurance	9,443	9,443	6,519	6,845	7,187	7,547
5100.02 Vehicle Fuel Expense	65,000	65,000	45,000	45,450	45,905	46,364
5107.02 Vehicle Maintenance	70,000	70,000	50,000	50,500	51,005	51,515
5108.02 Tire Purchase Expense	12,000	10,000	12,000	12,120	12,241	12,364
6060.02 Tub Grinder Expense	-	-	10,000	10,000	10,000	10,000
6200.02 Truck	-	120,549	-	155,000	-	160,000
9204.02 Act 101 Recycling Grant	112,000	-	-	-	-	-
Miscellaneous Expense Totals	<u>1,222,552</u>	<u>1,137,337</u>	<u>997,507</u>	<u>1,083,299</u>	<u>869,937</u>	<u>1,036,776</u>
Dept 425 - P/W - Sanitation Total	\$ 3,561,420	\$ 3,404,599	\$ 3,065,784	\$ 3,298,131	\$ 3,211,705	\$ 3,514,285

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (TOWN BUILDINGS)
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
Department 426 - P/W - Town Bldgs.						
EX10 Salaries & Benefits						
2230.02 Group Life Insurance	\$ 490	\$ 793	\$ 604	604	604	604
2236.02 Health Benefits	24,096	48,553	53,409	58,750	64,624	71,087
2243.02 Medical Options	15,769	8,212	9,033	9,937	10,930	12,023
2246.02 Retired Medical Options-Civilian	79,891	79,175	87,092	95,801	105,381	115,920
2250.02 Pension Fund	7,170	7,170	7,199	8,639	9,071	9,524
2253.02 Workers Compensation	2,699	3,299	2,200	2,310	2,426	2,547
562.02 Hourly	45,448	45,448	47,258	49,148	51,114	53,159
563.02 Permanent Part-Time	32,887	24,313	14,073	14,636	15,221	15,830
Salaries & Benefits Total	208,450	216,963	220,868	239,824	259,371	280,693
EX20 Miscellaneous Expenses						
1001.02 Office Equipment & Furniture	-	32	-	-	-	-
1100.02 Fuel Light & Water	150,000	165,000	185,000	203,500	205,535	207,590
2003.02 Perfect Attendance	750	750	750	750	750	750
2205.02 Social Security	4,903	4,325	3,849	4,001	4,159	4,324
2206.02 Medicare	1,147	1,012	900	936	973	1,011
4008.02 Repairs & Alterations Expense	60,000	150,000	60,000	60,000	60,000	60,000
4010.02 Elevator Inspection	-	1,095	300	303	306	309
4108.02 General Liability Insurance	47,748	47,748				
Property & Casualty Insurance	-	-	203,051	213,204	223,864	235,057
4128.02 Alarm Maintenance	500	500	500	500	500	500
5304.02 Major Purchase-Equipment Replace	-	9,960	-	-	-	-
6000.02 Minor Equipment	8,000	8,000	5,000	5,000	5,000	5,000
6050.02 Major Equipment	15,000	35,000	15,000	15,000	15,000	15,000
Miscellaneous Expense Totals	288,048	423,422	474,350	503,193	516,087	529,541
Dept 426 - P/W - Town Bldgs Total	\$ 496,498	\$ 640,385	\$ 695,218	\$ 743,018	\$ 775,458	\$ 810,235

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (HIGHWAYS)
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
Department 430 - P/W - Highways						
EX10 Salaries & Benefits						
2230.02 Group Life Insurance	\$ 11,282	\$ 11,282	\$ 11,282	11,282	11,282	11,282
2236.02 Health Benefits	369,718	410,961	452,057	497,263	546,989	601,688
2239.02 Retired Health Benefits-Civilian	20,018	2,091	2,300	2,530	2,783	3,061
2243.02 Medical Options	101,730	115,464	127,010	139,711	153,683	169,051
2246.02 Retired Medical Options-Civilian	22,585	39,636	43,600	47,960	52,756	58,031
2250.02 Pension Fund	222,274	222,274	230,371	276,445	290,267	304,781
2253.02 Workers Compensation	55,232	86,084	70,416	73,937	77,634	81,515
550.02 Salaries - 80 Hrs.	285,949	307,935	299,846	311,839	324,313	337,286
551.02 Salaries - 70 Hrs.	86,968	93,642	91,807	95,479	99,298	103,270
559.02 Overtime	32,000	32,000	27,000	27,000	27,000	27,000
562.02 Hourly	1,155,271	1,313,415	1,288,785	1,340,337	1,393,951	1,449,709
564.02 Temporary Hourly	148,714	199,067	150,000	150,000	150,000	156,000
Salaries & Benefits Total	2,511,741	2,833,851	2,794,474	2,973,783	3,129,955	3,302,674
EX20 Miscellaneous Expenses						
1000.02 Office Supplies	2,000	2,000	2,000	2,020	2,040	2,061
1900.02 Road Materials	35,000	60,000	40,000	40,400	40,804	41,212
1901.02 Street Cut Repairs	2,000	2,000	5,000	5,050	5,101	5,152
1902.02 Engineering Fees	40,000	100,000	40,000	40,400	40,804	41,212
1903.02 Township Engineer Retainer	3,000	3,000	3,000	3,030	3,060	3,091
1905.02 Landfill Costs	2,000	4,500	5,000	5,050	5,101	5,152
1906.02 Signs & Road Paint	35,000	35,000	35,000	35,350	35,704	36,061
1908.02 Traffic Signal Knockdown	10,000	35,000	10,000	10,100	10,201	10,303
1910.02 Leaf Disposal	-	-	10,000	10,100	10,201	10,303
1911.02 Reconstruction Road Expenses	225,000	202,936	-	-	-	-
1912.02 Traffic Signal Maintenance	50,000	50,000	50,000	50,500	51,005	51,515
2000.02 Miscellaneous Expenses	15,000	42,500	10,000	10,100	10,201	10,303
2003.02 Perfect Attendance	16,775	16,775	21,000	21,000	21,000	21,000
2007.02 Miscellaneous Yard Expense	1,000	1,000	-	-	-	-

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (HIGHWAYS)
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
2101.02 Postage Expense	100	100	100	101	102	103
2106.02 Advertising	500	500	500	505	510	515
2205.02 Social Security	106,992	120,656	116,463	120,631	124,965	129,844
2206.02 Medicare	25,022	28,218	27,237	28,212	29,226	30,367
3000.02 Telephone Expenses	12,500	17,500	15,000	15,150	15,302	15,455
3001.02 Radio Rent/Maintenance	5,000	5,000	5,000	5,050	5,101	5,152
4000.02 Copy Machine Maintenance	500	500	500	505	510	515
4107.02 Property Insurance	2,665	2,665				
4108.02 General Liability Insurance	21,884	21,884				
4117.02 Vehicle Insurance	10,581	10,581	7,305	7,378	7,452	7,526
4300.02 Maint & Repair Equipment	4,000	4,000	4,000	4,040	4,080	4,121
4301.02 Maint & Repair Facilities	2,000	2,000	2,000	2,020	2,040	2,061
5100.02 Vehicle Fuel Expense	92,000	92,000	92,000	92,920	93,849	94,788
5107.02 Vehicle Maintenance	60,000	60,000	60,000	60,600	61,206	61,818
5108.02 Tire Purchase Expense	8,000	8,000	8,000	8,080	8,161	8,242
5500.02 Vehicle Accidents	-	2,247	5,000	5,050	5,101	5,152
6000.02 Minor Equipment	10,000	10,000	10,000	10,100	10,201	10,303
6015.02 Logs Disposal	5,000	5,000	5,000	5,050	5,101	5,152
6050.02 Major Equipment	-	370,270	255,669	420,100	320,600	350,000
6200.02 Truck	371,000	454,280	-	-	-	-
6210.02 Pickup Truck	31,265	25,049	-	-	-	-
Miscellaneous Expense Totals	1,205,784	1,795,161	844,775	1,018,592	928,726	968,476
Dept 430 - P/W - Highway Total	\$ 3,717,525	\$ 4,837,230	\$ 3,789,451	\$ 3,992,375	\$ 4,058,681	\$ 4,271,150

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (HIGHWAYS)
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
Department 432 - P/W - Snow Removal						
EX10 Salaries & Benefits						
561.02 Overtime-Snow Removal	68,000	68,000	68,000	68,000	68,000	68,000
Salaries & Benefits Total	68,000	68,000	68,000	68,000	68,000	68,000
EX20 Miscellaneous Expenses						
2205.02 Social Security	4,216	4,216	4,216	4,216	4,216	4,216
2206.02 Medicare	986	986	986	986	986	986
4303.02 Equipment Rental	5,000	-	2,000	2,020	2,040	2,061
9006.02 Snow Removal Materials	60,000	135,016	75,000	75,750	76,508	77,273
Miscellaneous Expense Totals	70,202	140,218	82,202	82,972	83,750	84,535
Dept 432 - P/W - Snow Removal Total	\$ 138,202	\$ 208,218	\$ 150,202	\$ 150,972	\$ 151,750	\$ 152,535

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (STREET LIGHTING)
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
Department 434 - Street Lighting						
EX10 Salaries & Benefits						
1101.02 Street Light Subsidy	\$ 365,000	\$ 422,000	\$ 422,000	464,200	510,620	561,682
1102.02 Traffic Lights - Electric	38,000	32,000	32,000	35,200	35,200	35,200
1105.02 Street Light Maintenance	100,000	55,000	75,000	75,750	76,508	77,273
3000.02 Telephone Expenses	1,000	1,700	1,700	1,717	1,734	1,752
Miscellaneous Expense Totals	504,000	510,700	530,700	576,867	624,062	675,906
Dept 434 - Street Lighting Total	\$ 504,000	\$ 510,700	\$ 530,700	\$ 576,867	\$ 624,062	\$ 675,906

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (AUXILIARY)
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
Department 440 - Auxiliary Functions						
EX10 Salaries & Benefits						
2235.02 Cobra Health Benefits-All	\$ 147,749	\$ 85,072	\$ 93,579	102,937	113,231	124,554
Salaries & Benefits Total	147,749	85,072	93,579	102,937	113,231	124,554
EX20 Miscellaneous Expenses						
2000.02 Miscellaneous Expenses	-	125	-	-	-	-
6112.02 Civil Service Commission	1,000	8,823	1,000	1,000	1,000	1,000
9007.02 Library Subsidy	970,000	985,000	975,000	980,000	985,000	990,000
9011.02 Shade Tree Commission	12,000	12,000	9,000	9,000	9,000	9,000
9014.02 Act 205 Volunteer Fire Relief Assoc	414,328	380,564	361,536	361,536	361,536	361,536
9022.02 Senior Citizen Busing	20,000	30,000	20,000	20,000	20,000	20,000
9024.02 Patriotic & Civic Celebration	600	500	500	500	500	500
9025.02 Senior Citizen Center	6,000	6,000	6,000	6,000	6,000	6,000
9026.02 Nitre Hall Maintenance	3,000	3,000	3,000	3,500	4,000	4,000
9027.02 Federal School Maintenance	2,000	3,000	2,000	2,500	3,000	3,000
9028.02 Grange Maintenance	15,000	17,000	15,000	15,500	16,000	16,000
9030.02 Paramedic Prog Insurance/Gas	455	455	314	317	320	324
9031.02 Emergency Management	5,000	40,594	5,000	5,500	6,000	6,000
9032.02 Civic Improvements	2,500	2,500	2,500	3,000	3,500	3,500
9040.02 Bond Issue Adm/Pay Agent	10,000	3,650	5,150	5,150	5,150	5,150
9050.02 Banking Costs	1,500	8,000	5,000	5,000	5,000	5,000
9073.02 Capital Projects	-	15,000	25,000,000	-	-	-
9074.02 HSH-Development	-	1,750,000	3,470,000	-	-	-
9076.02 Bond Issue-2005	-	1,247,104	-	-	-	-
9080.02 Dispute Mediations	700	-	500	500	500	500
9082.02 Havertown Parade Expenses	15,000	20,000	15,000	15,500	15,500	15,500
9084.02 Haverford Auth/Master Plan	125,000	-	8,000	8,000	8,000	8,000
9086.02 Ending Balance	50,000	30,942	-	-	-	-
Miscellaneous Expense Totals	1,654,083	4,564,257	29,904,500	1,442,503	1,450,006	1,455,010
Dept 440 - Auxiliary Total	\$ 1,801,832	\$ 4,649,329	\$ 29,998,079	\$ 1,545,440	\$ 1,563,237	\$ 1,579,563

TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (PARKS & RECREATION)
2010 PROPOSED PRELIMINARY BUDGET

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
Department 450 - Parks & Recreation						
EX10 Salaries & Benefits						
2230.02 Group Life Insurance	\$ 1,820	\$ 1,820	\$ 1,820	1,820	1,820	1,820
2236.02 Health Benefits	50,391	56,761	62,437	68,681	75,549	83,104
2243.02 Medical Options	8,676	13,384	14,722	16,195	17,814	19,596
2250.02 Pension Fund	35,850	35,850	28,796	34,555	36,283	38,097
2253.02 Workers Compensation	9,448	9,097	8,802	9,242	9,704	10,189
550.02 Salaries - 80 Hrs.	187,968	187,971	200,032	209,207	218,808	227,560
551.02 Salaries - 70 Hrs.	119,451	93,077	134,685	140,072	145,675	151,502
563.02 Permanent Part-Time	17,500	21,870	13,000	13,520	14,061	14,623
564.02 Temporary Hourly	122,000	145,000	130,000	130,000	130,000	135,200
Salaries & Benefits Total	553,104	564,830	594,295	623,292	649,714	681,691
EX20 Miscellaneous Expenses						
1000.02 Office Supplies	4,200	4,200	4,400	4,444	4,488	4,533
2000.02 Miscellaneous Expenses	4,800	4,800	4,900	4,949	4,998	5,048
2003.02 Perfect Attendance	3,117	3,117	3,000	3,000	3,000	3,000
2005.02 Computer Expense/Training	-	1,186	-	-	-	-
2101.02 Postage Expense	12,500	12,500	13,000	13,130	13,261	13,394
2205.02 Social Security	26,365	27,771	29,804	30,102	30,404	30,708
2206.02 Medicare	6,261	6,495	6,970	7,040	7,111	7,182
2600.02 Assoc Dues & Memberships	700	700	700	707	714	721
2601.02 Publications & Subscriptions	600	600	600	606	612	618
2901.02 Training	-	2,185	5,000	5,050	5,101	5,152
3000.02 Telephone Expenses	15,000	18,000	15,000	15,150	15,302	15,455
4000.02 Copy Machine Maintenance	3,200	3,200	3,200	3,232	3,264	3,297
4108.02 General Liability Insurance	995	995				
4117.02 Vehicle Insurance	511	511	353	357	360	364
5100.02 Vehicle Fuel Expense	-	-	-	-	-	-
5107.02 Vehicle Maintenance	-	-	1,000	1,010	1,020	1,030
9200.02 Exception Children Supplies	2,600	2,600	2,900	2,929	2,958	2,988

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (PARKS & RECREATION)
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
9210.02 Summer Playground Program	24,000	24,000	25,500	25,755	26,013	26,273
9220.02 Registration Programs & Contract Salaries	385,000	385,000	385,000	385,000	385,000	400,400
Miscellaneous Expense Totals	489,849	497,860	501,328	502,461	503,606	520,162
Dept 450 - Parks & Rec Total	\$ 1,042,953	\$ 1,062,690	\$ 1,095,622	\$ 1,125,753	\$ 1,153,320	\$ 1,201,853

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (SKATING RINK)
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
Department 451 - Ice Skating Rink						
EX10 Salaries & Benefits						
2230.02 Group Life Insurance	\$ 3,122	\$ 3,122	\$ 3,122	3,122	3,122	3,122
2236.02 Health Benefits	50,328	63,416	69,758	76,733	84,407	92,847
2243.02 Medical Options	16,471	22,629	24,892	27,381	30,120	33,132
2250.02 Pension Fund	21,510	21,510	28,796	34,555	36,283	38,097
2253.02 Workers Compensation	14,846	14,846	8,802	9,242	9,704	10,189
550.02 Salaries - 80 Hrs.	102,387	139,754	105,921	110,740	115,781	120,412
559.02 Overtime	1,999	2,500	2,000	2,000	2,000	2,000
562.02 Hourly	95,921	58,285	101,292	105,344	109,557	113,939
564.02 Temporary Hourly	31,500	31,500	35,000	35,000	35,000	36,400
Salaries & Benefits Total	338,084	357,562	379,583	404,118	425,974	450,139
EX20 Miscellaneous Expenses						
1000.02 Office Supplies	3,500	3,000	3,300	3,333	3,366	3,400
2000.02 Miscellaneous Expenses	4,000	4,000	4,000	4,040	4,080	4,121
2003.02 Perfect Attendance	3,000	3,000	3,000	3,000	3,000	3,000
2101.02 Postage Expense	600	600	500	505	510	515
2103.02 Police Security Expense	2,500	2,500	2,500	2,525	2,550	2,576
2106.02 Advertising	5,000	5,000	5,000	5,050	5,101	5,152
2107.02 Promotion Activities	5,000	5,000	2,500	2,525	2,550	2,576
2205.02 Social Security	14,561	14,386	15,327	15,877	16,451	17,097
2206.02 Medicare	3,405	3,365	3,585	3,713	3,847	3,998
2600.02 Assoc Dues & Memberships	-	649	1,000	1,010	1,020	1,030
2601.02 Publications & Subscriptions	5,000	-	2,500	2,525	2,550	2,576
3000.02 Telephone Expenses	10,000	9,000	9,000	9,090	9,181	9,273
4000.02 Copy Machine Maintenance	5,000	5,000	5,000	5,050	5,101	5,152
4007.02 Refunds	1,000	1,000	500	505	510	515
4107.02 Property Insurance	8,995	8,995				
4108.02 General Liability Insurance	20,000	20,000				
4300.02 Maintenance & Repair - Eqpt	18,000	18,000	20,000	20,200	20,402	20,606

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (SKATING RINK)
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
4301.02 Maintenance & Repair - Facilities	15,000	272,178	16,500	16,665	16,832	17,000
5104.02 Electricity Expense	198,000	185,000	175,000	192,500	194,425	196,369
5105.02 Heat/Vent/Air Cond Exp	10,000	-	5,000	5,050	5,101	5,152
5106.02 Water Usage Expense	10,000	10,000	10,000	10,100	10,201	10,303
5107.02 Vehicle Maintenance	-	2,000	1,500	1,515	1,530	1,545
5110.02 Zamboni Gas & Maintenance	4,000	4,000	2,000	2,020	2,040	2,061
5111.02 Summer School Expense	1,000	-	-	-	-	-
5115.02 Purchase of Rental Skates	2,500	2,500	4,000	4,040	4,080	4,121
5116.02 Group Lessons Instructor Expense	50,000	50,000	55,000	55,550	56,106	56,667
5117.02 Rink Equipment	10,000	10,000	10,000	10,100	10,201	10,303
5118.02 Referee Expense	8,500	8,500	5,500	5,555	5,611	5,667
5120.02 Summer Hockey Camp	3,850	7,172	8,000	8,080	8,161	8,242
5214.02 Cola Purchase/Machines	10,000	10,000	10,000	10,100	10,201	10,303
5228.02 Percent Gate Revenue	25,000	25,000	25,000	25,250	25,503	25,758
5240.02 Concession Stand	5,000	5,000	5,000	5,050	5,101	5,152
5300.02 Capital Reserve	-	93,190	-	-	-	-
5304.02 Major Purchase - Replace Eqpt	-	204,748	-	-	-	-
Miscellaneous Expense Totals	462,411	992,783	410,212	430,523	435,311	440,227
Dept 451 - Ice Skating Rink Total	\$ 800,495	\$ 1,350,345	\$ 789,795	\$ 834,642	\$ 861,284	\$ 890,366

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (PARKS MAINTENANCE)
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
Department 452 - Parks Maintenance						
EX10 Salaries & Benefits						
2230.02 Group Life Insurance	\$ 2,548	\$ 2,548	\$ 2,548	2,548	2,548	2,548
2236.02 Health Benefits	40,605	69,363	76,299	83,929	92,322	101,554
2239.02 Retired Health Benefits-Civilian	-	-				
2243.02 Medical Options	36,972	27,876	30,664	33,730	37,103	40,813
2246.02 Retired Medical Options-Civilian	5,559	7,520	8,271	9,099	10,008	11,009
2250.02 Pension Fund	50,191	50,191	57,593	69,112	72,567	76,196
2253.02 Workers Compensation	17,546	15,079	17,604	18,484	19,408	20,379
550.02 Salaries - 80 Hrs.	51,652	51,652	54,524	57,250	60,113	62,518
555.02 Holiday Pay	-	-				
559.02 Overtime	1,855	3,250	2,000	2,000	2,000	2,000
562.02 Hourly	240,645	307,509	339,291	352,864	366,979	381,658
564.02 Temporary Hourly	107,354	97,229	107,354	107,354	107,354	111,648
Salaries & Benefits Total	554,927	632,217	696,148	736,370	770,403	810,323
EX20 Miscellaneous Expenses						
1100.02 Fuel Light	-	13,000	8,000	8,080	8,161	8,242
1103.02 Lighting for Parks	50,000	45,000	50,000	55,000	55,550	56,106
1104.02 Lights for Courts	8,000	-	-	-	-	-
2000.02 Miscellaneous Expenses	4,000	5,000	4,000	4,040	4,080	4,121
2003.02 Perfect Attendance	5,250	4,500	4,500	4,545	4,590	4,636
2005.02 Computer Expense/Training	700	700	-	-	-	-
2205.02 Social Security	25,219	28,498	31,475	32,489	33,544	34,873
2206.02 Medicare	5,897	6,665	7,361	7,598	7,845	8,156
2901.02 Training	700	700	-	-	-	-
4108.02 General Liability Insurance	4,974	4,974				
4117.02 Vehicle Insurance	2,333	2,333	1,610	1,691	1,775	1,864
4300.02 Maintenance & Repair - Eqpt	7,500	45,000	11,000	11,110	11,221	11,333
4301.02 Maintenance & Repair - Facilities	72,000	72,000	82,000	82,820	83,648	84,485
5100.02 Vehicle Fuel Expense	27,000	65,000	65,000	65,650	66,307	66,970

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (PARKS MAINTENANCE)
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
5107.02 Vehicle Maintenance	5,000	7,500	9,000	9,090	9,181	9,273
5108.02 Tire Purchase Expense	1,000	1,000	2,000	2,020	2,040	2,061
6000.02 Minor Equipment	3,200	3,200	3,500	3,535	3,570	3,606
7301.02 Rotary Mowers	7,000	7,000	-	7,676	-	-
9228.02 Skateboard Equipment	800	1,000	900	909	918	927
Miscellaneous Expense Totals	230,573	313,069	280,347	296,252	292,431	296,652
Dept 452 - Parks Maintenance Total	\$ 785,500	\$ 945,286	\$ 976,495	\$ 1,032,622	\$ 1,062,834	\$ 1,106,975

**TOWNSHIP OF HAVERFORD - CABLE
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
Department 459 - Cable						
EX10 Salaries & Benefits						
2253.02 Workers Compensation	\$ 2,699	\$ 2,320	\$ 1,100	1,155	1,213	1,273
563.02 Permanent Part-Time	14,694	14,694	15,311	15,923	16,560	17,222
Salaries & Benefits Total	17,393	17,014	16,411	17,078	17,773	18,496
EX20 Miscellaneous Expenses						
1000.02 Office Supplies	200	200	200	202	204	206
2000.02 Miscellaneous Expenses	1,000	1,000	800	808	816	824
2205.02 Social Security	911	911	949	987	1,027	1,068
2206.02 Medicare	213	213	222	231	240	250
4008.02 Repairs & Alterations Expense	2,500	2,500	1,000	1,010	1,020	1,030
9065.02 Cable Expense	1,000	1,000	1,000	1,010	1,020	1,030
Miscellaneous Expense Totals	5,824	5,824	4,171	4,248	4,327	4,408
Dept 459 - Cable Total	\$ 23,217	\$ 22,838	\$ 20,582	\$ 21,326	\$ 22,100	\$ 22,904

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (DEBT SERVICE)
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 1 - GENERAL FUND EXPENDITURES						
Department 480 - Debt Service - Interest						
EX20 Miscellaneous Expenses						
8302.02 Interest - Issue 2003	\$ 24,344	\$ 24,344	\$ 11,875	6,175	-	-
8303.02 Interest - Issue 2001	108,663	108,663	97,185	84,931	71,765	57,616
8327.02 Interest - Issue 2005	538,506	538,506	528,770	511,193	487,429	456,919
8330.02 Interest - Issue 2009	35,000	115,000	129,500	-	-	-
Interest - Issue 2010	-	-	-	1,500,000	1,495,000	1,495,000
Bond Issuance Costs	-	68,779	-	-	-	-
Miscellaneous Expense Totals	706,513	855,292	767,330	2,102,299	2,054,194	2,009,535
Dept 480 - Interest Debt Total	\$ 706,513	\$ 855,292	\$ 767,330	\$ 2,102,299	\$ 2,054,194	\$ 2,009,535
Department 485 - Principal Bond Debt						
EX20 Miscellaneous Expenses						
8320.02 Principal - Issue 2003	\$ 475,000	\$ 475,000	\$ 190,000	190,000	-	-
8321.02 Principal - Issue 2001	265,000	265,000	275,000	285,000	300,000	315,000
8322.02 Principal - Issue 2005	80,000	80,000	390,000	415,000	635,000	660,000
8331.02 Principal - Issue 2009	-	-	5,000,000	-	-	-
Principal - Issue 2010	-	-	-	500,000	505,000	505,000
Miscellaneous Expense Totals	820,000	820,000	5,855,000	1,390,000	1,440,000	1,480,000
Dept 485 - Principal Debt Total	\$ 820,000	\$ 820,000	\$ 5,855,000	\$ 1,390,000	\$ 1,440,000	\$ 1,480,000

**TOWNSHIP OF HAVERFORD
SEWER FUND - EXPENSE SUMMARY
2010 PROPOSED PRELIMINARY BUDGET**

	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 2 - SEWER FUND EXPENSES						
Dept. 421 - Sewer Disposal	\$ 2,661,760	\$ 2,660,983	\$ 2,660,983	\$ 2,660,983	\$ 2,660,983	\$ 2,660,983
Dept. 423 - Sewer Operations	2,603,913	2,622,299	2,567,479	2,635,509	2,697,599	2,766,297
Proposed Total Sewer Fund Expenses	\$ 5,265,673	\$ 5,283,282	\$ 5,228,462	\$ 5,296,492	\$ 5,358,582	\$ 5,427,280
Net Fund Performance	\$ -	\$ (76,920)	\$ 33,557	\$ (34,473)	\$ (96,563)	\$ (165,261)

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (SEWER OPERATIONS)
2010 PROPOSED PRELIMINARY BUDGET**

Account #	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
FUND 2 - SEWER FUND EXPENSES						
Department 422 - Disposal Plant						
EX20 Miscellaneous Expenses						
2701.02 Sewer Disposal - RHM	\$ 948,150	\$ 948,150	\$ 948,150	\$ 948,150	\$ 948,150	\$ 948,150
2702.02 Cobbs Creek Operations	1,185,977	1,185,977	1,185,977	1,185,977	1,185,977	1,185,977
2703.02 Cobbs Creek Debt	189,724	188,947	188,947	188,947	188,947	188,947
2705.02 Cobbs Creek-Capital	337,909	337,909	337,909	337,909	337,909	337,909
Miscellaneous Expenses Total	2,661,760	2,660,983	2,660,983	2,660,983	2,660,983	2,660,983
Dept 422 - Disposal Total	\$ 2,661,760	\$ 2,660,983	\$ 2,660,983	\$ 2,660,983	\$ 2,660,983	\$ 2,660,983
Department 423 - Sewer Operating						
EX10 Salaries & Benefits						
2230.02 Group Life Insurance	3,275	3,275	3,275	3,275	3,275	3,275
2236.02 Health Benefits	97,840	139,128	153,041	168,345	185,179	203,697
2239.02 Retired Health Benefits-Civilian	7,126	-	-	-	-	-
2243.02 Medical Options	48,808	34,340	37,774	41,551	45,707	50,277
2246.02 Retired Medical Options-Civilian	15,606	13,303	14,633	16,096	17,706	19,476
2250.02 Pension Fund	64,531	64,531	64,792	77,750	81,638	85,720
2253.02 Workers Compensation	18,136	17,831	19,804	20,794	21,834	22,926
551.02 Salaries - 70 Hrs.	101,789	102,467	108,644	112,990	117,510	122,210
559.02 Overtime	38,728	38,728	28,000	29,120	30,285	31,496
561.02 Overtime-Snow Removal	9,182	15,000	10,000	10,400	10,816	11,249
562.02 Hourly	441,067	392,764	345,497	359,863	374,831	389,824
564.02 Temporary Hourly	85,579	70,231	85,579	85,579	85,579	89,002
Salaries & Benefits Total	931,667	891,598	871,039	925,764	974,359	1,029,153

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (SEWER OPERATIONS)
2010 PROPOSED PRELIMINARY BUDGET**

Account #	2009		2010 Preliminary Budget	2011 Assumed Budget	2012 Assumed Budget	2013 Assumed Budget
	Adopted Budget	Current Yr Projected				
EX20 Miscellaneous Expenses						
1000.02 Office Supplies	700	1,500	750	758	765	773
1900.02 Road Materials	60,000	120,000	85,000	85,850	86,709	87,576
1902.02 Engineering Fees	48,000	65,000	48,000	48,480	48,965	49,454
2000.02 Miscellaneous Expenses	25,000	25,000	25,000	25,250	25,503	25,758
2003.02 Perfect Attendance	6,075	6,075	6,750	6,750	6,750	6,750
2101.02 Postage Expense	7,500	7,500	7,500	7,575	7,651	7,727
2205.02 Social Security	42,310	38,390	35,819	37,073	38,379	39,914
2206.02 Medicare	9,895	8,978	8,377	8,670	8,976	9,335
2720.02 Richland Pump Station	10,000	20,000	10,000	10,100	10,201	10,303
2721.02 Engr/Metering/Billings	7,000	-	-	-	-	-
2722.02 Data Processing Sewer Rent	10,000	8,326	10,000	10,100	10,201	10,303
2723.02 Refunds Sewer	2,000	5,000	3,000	3,030	3,060	3,091
2724.02 Sewer Liens-Filing Charges	10,000	10,000	10,000	10,100	10,201	10,303
2725.02 Rdg Srvcg Maintenance	2,500	2,500	2,500	2,525	2,550	2,576
2727.02 Sewer Back-up Expense	50,000	50,000	50,000	50,500	51,005	51,515
2730.02 Sewer Construction	650,000	654,701	700,000	707,000	714,070	721,211
2740.02 Gen Fund Admin Expense	600,000	600,000	600,000	600,000	600,000	600,000
2902.02 Legal Expenses	1,000	1,000	1,000	1,010	1,020	1,030
3000.02 Telephone Expenses	5,000	8,000	5,000	5,050	5,101	5,152
3001.02 Radio Rent/Maintenance	2,500	2,500	2,500	2,525	2,550	2,576
4108.02 General Liability Insurance	3,979	3,979	7,121	7,477	7,851	8,243
4117.02 Vehicle Insurance	2,787	2,787	1,924	2,020	2,121	2,227
4121.02 Flood Insurance	-	9,971	9,200	9,292	9,385	9,479
4600.02 Interest Expense	-	-	-	-	-	-
5100.02 Vehicle Fuel Expense	50,000	50,000	50,000	50,500	51,005	51,515
5107.02 Vehicle Maintenance	10,000	18,000	10,000	10,100	10,201	10,303
5108.02 Tire Purchase Expense	1,000	1,000	1,000	1,010	1,020	1,030
6000.02 Minor Equipment	5,000	10,494	6,000	7,000	8,000	9,000
6232.02 Major Equipment	-	-	-	-	-	-
9086.02 Ending Balance	50,000	-	-	-	-	-
Miscellaneous Expenses Total	1,672,246	1,730,701	1,696,441	1,709,745	1,723,239	1,737,144
Dept 423 - Sewer Operating Total	\$ 2,603,913	\$ 2,622,299	\$ 2,567,479	\$ 2,635,509	\$ 2,697,599	\$ 2,766,297